

# INCEPTION REPORT

*Prepared by Tom K. Mugisa<sup>1</sup>*

## **1. Basic Information**

Name : **Tom Kisémbó MUGISA**  
Country : **Uganda**  
Organization: **PMA Secretariat, Ministry of Agriculture, Animal Industry and Fisheries (PMA = Plan for Modernisation of Agriculture)**  
Position : **Programme Officer, Technical Services**

## **2. Current Status of the Coalition for African Rice Development Situation concerning (CARD) and Uganda's National Rice Development Strategy (NRDS)**

### **(1) Achievements, on-going activities, and way forward.**

- Uganda has an NRDS, which was prepared through extensive consultations with stakeholders from the centre and local governments;
- NRDS has fully been aligned to CAADP, agricultural sector Development Strategy and Investment Plan (DSIP) and National Development Plan (NDP);
- NRDS Implementation Framework has been completed key data aligned to National Statistics;
- Prioritization completed and implementation proposals have been included in National Agricultural Priority Implementation Plans; and
- NRDS publication has been approved and its launch scheduled before end of 2012.

Attached documents, which were generated through the CARD initiative and with explanation of major points of each document:

### **Category 1: Uganda.**

<b>Document</b>	<b>Status</b>	<b>Major points</b>
- Uganda's National Rice Development Strategy	Attached as Annex 1	Institutional strengthen; Technology generation; Water; Seed; Other Inputs; Post harvest handling; Mechanization; Finance; and Policy.
- Map of rice production and market (format awaited)	-	
- <u>LATEST</u> list of rice-related interventions (on-going / recently closed)	Attached, Annex 2	
- <u>LATEST</u> Sub-sector Intervention Element Matrices which maps out the above-mentioned rice-related interventions ("Resource SIEM")	Attached as Annex 3	Rice Seed; Information; Agro-inputs; Post harvest handling; Finance and Mechanization.
- <u>LATEST</u> Sub-sector Intervention Element Matrices which maps out the required outputs	Part of Annex 4	

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as per the National Rice Development Strategies (so-called “Needs SIEM”)		
- <u>LATEST</u> Sub-sector Intervention Element Matrices which highlights the priority areas of investment	Annex 3	
- <u>LATEST</u> list of priority projects with clear indication of the potential source of funding (government, development partners, CAADP)	-	This is part of the Rice Implementation Plan being finalised as given below
- List of ‘champions’ whom the NRDS Task Force will lobby in order to materialize the priority projects	-	<ul style="list-style-type: none"> <li>• The Presidency</li> <li>• Agriculture sector working group</li> <li>• Ministry of Finance</li> </ul>
- List of priority projects with clear indication of how each project is partly / fully funded (or earmarked) by which avenue (i.e. government, development partners, CAADP)	Not attached	Government and development partners to fund: A new Rice Implementation Plan (RIP) being developed under a joint Government/World Bank support.

## (2) Organizations involved in CARD initiative and NRDS process

Attached are the following documents with explanations of major points of each document:

### - List of NRDS Task Force core members

The core membership of the NRDS Task Force is composed of the following:

- (i) Staff of the National Rice Industry Secretariat;
- (ii) Members of the Technical Committee; and
- (iii) Some Members of Technical Working Groups.

#### (i) National Rice Secretariat

1. Commissioner Crop Production and Marketing,
2. Program Officer, Rice,
3. Assistant Program Officer, Rice; and
4. Three Technical staff that assist the Secretariat as and when required.

#### (ii) Membership of the National Rice Technical Committee

- |   |             |
|---|-------------|
| 1. Director Crop Resources                                    | Chairperson |
| 2. Technical Services Manager, NAADS                          | Member      |
| 3. Commissioner, Crop Production and Marketing                | Secretary   |
| 4. Commissioner, Farm Development                             | Member      |
| 5. Commissioner, Crop Protection                              | Member      |
| 6. Representative of Agriculture Marketing Department/ Unit.  | Member      |
| 7. Head, Cereals Program NaCRRRI-NARO                         | Member      |
| 8. Head, AEATREC, Namalere – NARO                             | Member      |
| 9. Project Managers/ Coordinators of Rice related projects in |             |

MAAIF, NARO and NAADS

Member

**Note:** Officers with rice specific expertise from MAAIF Agencies or other institution can be co-opted by invitation of the Technical Committee.

### **- List of NRDS Task Force full members**

The full membership of the NRDS Task Force is composed of the following:

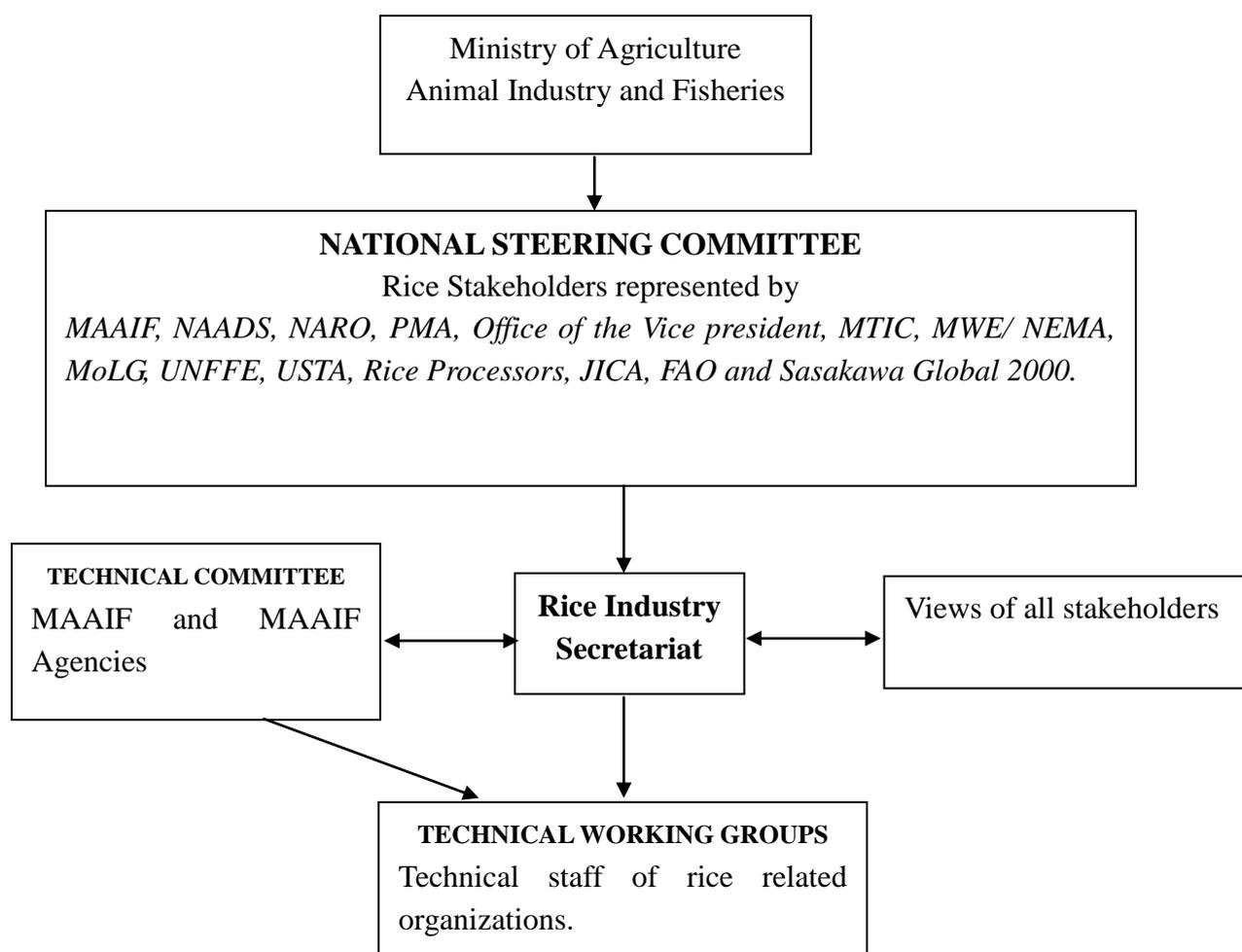
- (i) All Members of the Steering committee;
- (ii) All Members of the Technical Committee; and
- (iii) All Members of Technical Working Groups.

### **Membership of the National Rice Steering Committee**

- |   |             |
|---|-------------|
| 1. Permanent Secretary, (MAAIF)   | Chairperson |
| 2. Permanent Secretary, Ministry of Trade, Industry and Cooperatives                                | Member      |
| 3. Permanent Secretary, Ministry of Local Government (MoLG)   | Member      |
| 4. Representative Rice and Maize Growers Association<br>(Uganda National Farmers Federation, UNFFE) | Member      |
| 5. Representative from the Vice President's Office  | Member      |
| 6. FAO Representative in Uganda   | Member      |
| 7. JICA Chief Representative in Uganda  | Member      |
| 8. Executive Director, NAADS  | Member      |
| 9. Executive Director, NEMA   | Member      |
| 10. Director General, NARO  | Member      |
| 11. Director Crop Resources   | Member      |
| 12. Director, PMA Secretariat   | Member      |
| 13. Chairpersons, Rice Processors' Association  | Member      |
| 14. Chairperson, Uganda Seed Traders Association  | Member      |
| 15. Representative of the PMA Development Partners  | Member      |
| 16. Representative of Non-Government Organizations (NGOs)<br>(Sasakawa Global 2000)                 | Member      |
| 17. Commissioner, Crop Production and Marketing   | Secretary   |
| 18. Guests of the Steering Committee meeting by invitation of Secretary/Chairperson                 |             |

## Organogram<sup>2</sup> Showing Major Related Organizations And The Position Of Task Force

### NRDS Implementation Framework



*Figure 1: Institutional Structure for Rice Development in Uganda*

*(Extracted from section 5.9 of the NRDS)*

#### **- Level of linkage with the CAADP Country Team (if available):**

The Director of the PMA Secretariat is Uganda's CAADP Focal Person and the PMA Secretariat is represented/Member of the National Rice Steering Committee as shown in the Organogram above.

### **3. Duties of Your Organization/Department and Yourself**

#### **(1) Duties of the Ministry of Agriculture, Animal Industry and Fisheries in general and with reference to the implementation of NRDS**

<sup>2</sup> **Key:** NRDS = National Rice Development Strategy; MAAIF= ministry of Agriculture, Animal Industry and Fisheries, PMA=Plan for Modernisation of Agriculture; NAADS=National Agricultural Advisory Services; NARO=National Agricultural Research Organisation; MTIC=Ministry of Trade, Industry and Cooperatives; MWE=Ministry of Water and Environment/ NEMA=National Environment Management Authority; MoLG=Ministry of Local Government, UNFFE=Uganda National Farmers Federation; and USTA=Uganda Seed Traders Association.

The Ministry of Agriculture, Animal Industry and Fisheries (MAAIF) is responsible for providing the overall oversight for development, implementation, monitoring and evaluation of the NRDS.

**(2) Duties of the PMA Secretariat in general and with reference to the implementation of NRDS**

The PMA Secretariat is the MAAIF Agency, which serves as the National CAADP Focal Point for CAADP. The Secretariat undertakes supervision, monitoring and evaluation of CAADP implementation in the country.

**(3) Tom K. Mugisa's duties in general and with reference to the implementation of NRDS**

- Provision of technical and policy support to preparation of national strategies such as NRDS;
- Participation in CARD Working Weeks and prioritization of investment areas;
- Guiding the alignment of NRDS to the CAADP objectives and principles; and
- Participation in task force meetings.

**(4) How you have been involved in the implementation of NRDS**

List of the CARD/NRDS events that I have participated since January 2009:

- Participated in the Kampala CARD General Meeting;
- Participated in Regional Workshop of NRDS Formulation;
- Participated in the CARD Working Week as a core member of the NRDS Task Force; and
- Participated in various meetings in preparation of the NRDS.

**4. Challenges of CARD or NRDS process**

**(1) Challenges as a focal point/ a taskforce member regarding the implementation of NRDS process (e.g. institutional, capacity)**

- Creating awareness of the stakeholders especially in local governments about the NRDS.
- Constrained allocation of resources to the NRDS priority areas for implementation.

**(2) Background of the above-mentioned challenges**

Rice is one of the priority commodities under the DSIP. In the last two years, DSIP implementation was started with two components of technology generation and advisory services (ATAAS), leaving out the rest of the areas. However, this situation is being addressed and all the remaining areas (Non-ATAAS) of the DSIP are being prepared for full-scale implementation.

**(3) Your tentative idea for solving the above-mentioned challenges or improving the present situation**

The NRDS has now been prioritized and has received support for resource allocation, which will facilitate its full-scale implementation.

**(4) Your expectation to the course with reference to the challenges**

Learn from the workshop and experiences of participants from other countries how similar challenges are being solved or have been addressed.