



THE CARD/NRDS/CAADPP PROCESS IN MADAGASCAR

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- 2. Agriculture Sector Program/CAADP and the National Rice Development Strategy**
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- 4. What are the lessons to be drawn from Madagascar's experience**
- 5. Challenges and work in progress**



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1. THE PLACE OF RICE IN MADAGASCAR

No. 1 crop in acreage and volume terms – Strategic Product –

In 2012: 4,737,965 t of paddy produced

Area: 1,307,000 ha (60% of cultivated land)

More than 2,000,000 rice growers (85% of all crop growers)

Staple food

Consumption: 138 kg/person/year (*Rice Sector Study 2000*)

Principal economic activity in volume terms

Contribution: 12% of GDP and 43% of agricultural GDP



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1. THE PLACE OF RICE IN MADAGASCAR

Price barometer for agricultural products, including staple products – Strategic product

A hike in the rice price lifts the price of other products

A barometer of both agricultural and economic growth

Growth in rice production = growth in agricultural GDP = overall GDP growth

Guarantor of social stability and an election tool – Political product

Rice distribution during an election campaign and the effect of announcing a rice program, particularly on price reduction, in the event of a win at the polls



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2. AGRICULTURE SECTOR PROGRAM/ CAADP AND NATIONAL RICE DEVELOPMENT STRATEGY

- CAADP: developed and piloted by Africans in response to the need for agricultural growth in African countries
 - Enshrined in the 2003 Maputo Declaration
- [Commitment to allocate 10% of Budget to the Agricultural Sector]



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2. AGRICULTURE SECTOR PROGRAM/ CAADP AND NATIONAL RICE DEVELOPMENT STRATEGY

ADVANTAGES OF THE COMPREHENSIVE AFRICA AGRICULTURE DEVELOPMENT PROGRAM

- Regional Economic Communities (REC) and Development Partners for accelerated implementation
- A framework accepted by the International Community (e.g. “Updated Comprehensive Framework for Action”: High-level Task Force on Global Food Security, Sept 2010)



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2. AGRICULTURE SECTOR PROGRAM/ CAADP AND NATIONAL RICE DEVELOPMENT STRATEGY

ADDED VALUE BROUGHT BY CAADP WHILE DEVELOPING MADAGASCAR'S AGRICULTURAL SECTOR PROGRAM

- CAADP common tool for planning (not for scheduling)
- aims to align stakeholder interests around a joint program requiring:
 - use of existing knowledge/national asset base,
 - human resource development
 - partnership development



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2. AGRICULTURE SECTOR PROGRAM/ CAADP AND NATIONAL RICE DEVELOPMENT STRATEGY

ADDED VALUE BROUGHT BY CAADP WHILE
DEVELOPING MADAGASCAR'S ASP

- CAADP PILLARS: Reference Points for developing/evaluating the ASP (Checklist)
- CAADP components: Framework for the country's ASP/CAADP process



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2. AGRICULTURE SECTOR PROGRAM/ CAADP AND NATIONAL RICE DEVELOPMENT STRATEGY

Overall objectives:

- To contribute to food security throughout all regions; (NRDS/ASP – CAADP)
- To contribute to improved economic growth; (NRDS/ASP – CAADP)
- To improve the incomes and wellbeing of stakeholders in the rice sector (NRDS/ASP – CAADP)
- To more than double rice production between 2008 and 2018, with the aim of tripling it by 2018.

Specific targets

- Meeting home consumption
- Opening up a market for exports



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2. AGRICULTURE SECTOR PROGRAM/ CAADP AND NATIONAL RICE DEVELOPMENT STRATEGY

NRDS: Components

- Seed strategy
- Fertilizer strategy
- Irrigation strategy
- Mechanization strategy
- Rural finance strategy
- Agricultural extension strategy



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Marketing strategy

2. ASP/CAADP AND THE NATIONAL RICE DEVELOPMENT STRATEGY

NRDS/ASP/CAADP integration



NRDS/ASP/CAADP Process



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2. AGRICULTURE SECTOR PROGRAM/ CAADP AND NATIONAL RICE DEVELOPMENT STRATEGY

	NRDS	ASP/ CAADP
Institution	Focal Point Task force Thematic groups	Focal Point Country Teams Thematic groups
Objectives	Food security Agricultural growth	African agricultural growth
Pillars	Fertilizer Irrigation Seed Mechanization Financing Training extension Agricultural services Marketing	<p>Pillar 1: An increase in the area under sustainable soil management and reliable monitoring systems</p> <p>Pillar 2: Improved market access</p> <p>Pillar 3: Improved food supply and famine reduction</p> <p>Pillar 4: Improvements in agricultural research and technology dissemination</p>



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2. AGRICULTURE SECTOR PROGRAM/ CAADP AND NATIONAL RICE DEVELOPMENT STRATEGY

- CAADP/NAIP: Planning process (review system)
- NRDS: Program scheduling process (update system)



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3. PROGRESS OF CARD PROCESS IN MADAGASCAR - ACHIEVEMENTS

Integration with the process since its launch in 2008 (amongst the First Group countries):

- Participation at the Annual CARD General Assemblies
- Organisation of Working Weeks (2010, 2011, 2012)
- Organization of various related workshops (launch, monitoring, ...)



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3. PROGRESS OF CARD PROCESS IN MADAGASCAR - ACHIEVEMENTS

Institutional framework

- CARD Focal Point
- Ongoing: setting up a rice development unit at the MinAgri
- NRDS Task Force comprising representatives from:
 - Ministry of Agriculture: *all departments* (including the National Center for Applied Research on Rural Developments - FOFIFA) and the projects
 - Other Ministry departments: *Trade, Public Works, Land-use Management, Economy, Industry*
 - Other bodies: *GSRI, PCP-RIZ, ROR/ODR, Aga Khan Foundation, ...*



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3. PROGRESS OF CARD PROCESS IN MADAGASCAR - ACHIEVEMENTS

- Development of the **National Rice Development Strategy (NRDS)** document
- **National Rice Mechanization Strategy (NRMS)** developed
- **Update of the Interventions Matrices (MNIS)** for Resources as well as Needs



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3. PROGRESS OF CARD PROCESS IN MADAGASCAR - ACHIEVEMENTS

- **Amendment and adjustment of priority interventions/projects** identified and presented to the donor platform and sector stakeholders: (i) 5 new priority projects (2 on cross-cutting topics and 3 on the NRMS), (ii) Concept Note Improvement for **five priority projects** and (iii) Development of 4 *Concept Notes into Funding Proposals*, being finalized.
- **Lobbying** FTP and policy decision-makers for funding for priority projects
- **Progressive implementation of priority interventions** funded by the Government and Development Partners



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3. PROGRESS OF CARD PROCESS IN MADAGASCAR - ACHIEVEMENTS

Priority projects	Project status
<p>1 - Development of the rice seed chain and support for variety research <i>CAADP: Pillar I (A1) - Pillar IV (D2)</i></p>	<p>Certain activities funded by the PHRD Project –<i>pending</i>- (JICA and GOM) - GAAMA: Applied technology research for seed production - Strengthening soil science and seed laboratories, ...</p>
<p>2 – Support for rice producer training <i>CAADP: Pillar II (B2)- Pillar IV (D2)</i></p>	<p>AROPA, PAPRIZ, BV-PI</p>
<p>3 – Support for promoting luxury and ‘red rice’ <i>CAADP: Pillar II (B1, B2, B3, B4)</i></p>	<p>Research and development – capacity building and stronger systems diffusion underpinned by various bodies: CODGAZ, GUANOMAD, AGRO UNIVERSITE, Better U Foundation / GSRI</p>



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3. PROGRESS OF CARD PROCESS IN MADAGASCAR - ACHIEVEMENTS

Priority projects	Project status
<p>4 – Expansion of the area cultivated by <i>tanety</i> <i>CAADP: Pillar I (A1, A2, A3, A4)</i></p>	<p>Urgent Initiative Project – Phase 1. (AfricaRice), PAPRIZ, BV-PI, AD2M, PRPIM, PRIASO, FORMAPROD</p>
<p>5 – Development of rice irrigation schemes in the regions of SAVA, SOFIA, BOENY, DIANA, VATOVAVY ATSIMO ANDREFANA, BETSIBOKA, MENABE, MELAKY) <i>CAADP: Pillar I (A1)</i></p>	<p>PARECAM, BV-PI, PUPIRV, PRBM/PS, PRPIM, PRIASO, AD2M, PRIASO</p>
<p>6 – Support for managing the health of rice soils <i>CAADP: Pillar I (A4) - Pillar IV (D2)</i></p>	<p>Certain activities funded by the PHRD Project –<i>pending</i>- (JICA and GOM)</p>



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3. PROGRESS OF CARD PROCESS IN MADAGASCAR - ACHIEVEMENTS

Priority projects	Project status
<p>7 – Support program for diffusion of the SRI <i>CAADP: Pillar I (A1) - Pillar III (C1, C2, C3, C4)</i></p>	<p>Part-implementation of the project by the Farmers' Apex Organisation OPF KOLO HARENA, GSRI</p>
<p>8 – Support for developing rice post-harvest operations <i>CAADP: Pillar II (B1, B2)</i></p>	<p>PAPRIZ / CFAMA, GAAMA</p>
<p>9 – Project to bring remote centers of overproduction into market contention <i>CAADP: Pillar II (B2)</i></p>	<p>Inventory of Madagascar's rural tracks for future rehabilitation and inclusion in other existing development programs such as that of the Ministry of Public Works</p>



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4. WHAT ARE THE LESSONS TO BE DRAWN FROM MADAGASCAR'S EXPERIENCE?

- CONTEXT
- PLANNING
- IMPLEMENTATION EVALUATION



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4. WHAT ARE THE LESSONS TO BE DRAWN FROM MADAGASCAR'S EXPERIENCE?

CONTEXT

Notes on the sociopolitical crisis

- Turn negatives into positives: lack of dialogue with TFPs: Take ownership of the planning process to bring out a sense of patriotism in senior officials
- Internalize externalities: TFP in crisis at the end of the program planning: intensify national leadership in the program planning process



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4. WHAT ARE THE LESSONS TO BE DRAWN FROM MADAGASCAR'S EXPERIENCE?

PLANNING

- When you can't build your house straightaway, get the necessary building materials together (principle of construction in stages) – the advantage of a process
- Existence of proven NRDS strategies known to stakeholders (Task force – Country team) but above all by the Department responsible for Planning



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4. WHAT ARE THE LESSONS TO BE DRAWN FROM MADAGASCAR'S EXPERIENCE?

IMPLEMENTATION EVALUATION

- Concentrate on the objectives and only include relevant results from the other actors (an integrated approach will result in you being responsible for other people's activities)
- Have a distinct plan that is both known and proven as the basis for program implementation
- Importance of a communication plan



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4. WHAT ARE THE LESSONS TO BE DRAWN FROM MADAGASCAR'S EXPERIENCE?

IMPLEMENTATION EVALUATION

- Make use of a knowledge management tool for periodic self evaluation and integrate the results in the process



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4. WHAT ARE THE LESSONS TO BE DRAWN FROM MADAGASCAR'S EXPERIENCE?

IMPLEMENTATION EVALUATION

- Importance of high-level political support: Don't work in isolation (always let it be known what you are doing and consult a superior) (Line manager/Head/Dir/D-G/S-G/Min/PM/Pres.)

(Madagascar/COMESA – SADC/UA)



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5. CHALLENGES AND WORK IN PROGRESS

- **Objective:** Update and fund priority projects
- **Work:**
 - ✓ Self-evaluation and review of progress to-date
 - ✓ Update information on projects contributing to NRDS implementation
 - ✓ Reactivation of the PCP-Riz platform



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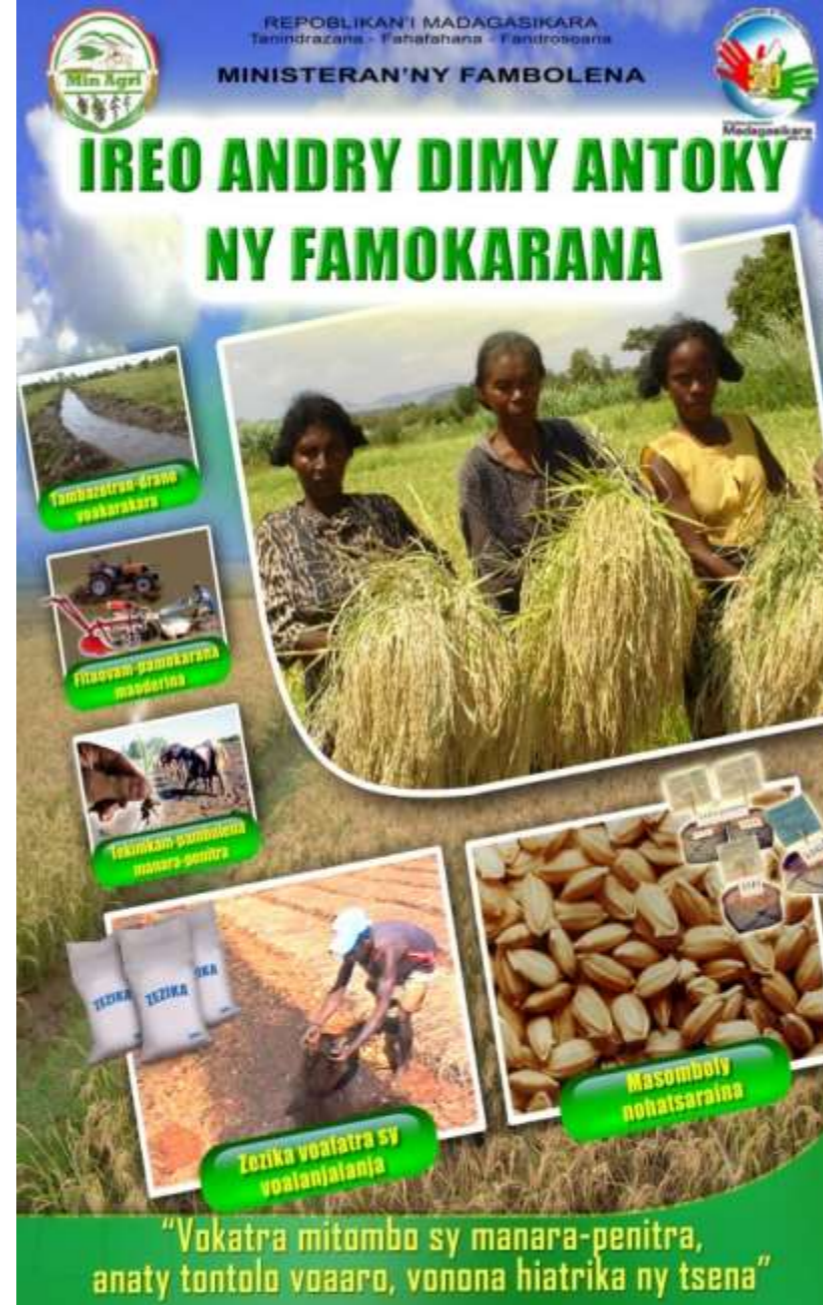
5. CHALLENGES AND WORK IN PROGRESS

- ✓ Update concept notes and add in upcoming new projects while taking into account the strategies of potential donor countries and new national strategies under development
- ✓ Improved understanding of the procedures of the main potential donors: project submission procedure, project cycle, portfolio, timeframe, etc.



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**Asante! Merci! Obrigado! Gracias! Danke!
Sokran! Thanks! Arigato! Misaotra**



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