

## Road Map – Rwanda

Date	Activity
- 2 Mar	This workshop!
12-16 March	Team building (core group) communication with non-Ministry member
29 March	Inaugural core group meeting This meeting will fix core group working period schedule within the period between 3 May to 7 June
3 May-7 June (tentative)	Core group working period: phase 1 - Preparation of interim outputs
Mid June 12	Submission of outputs to CARD Secretariat
Jul 12	Study tour (tentative) - Learning from Asian countries - Peer review / expert consultation of interim outputs
Aug – Sep 12	Core group working period: phase 2 - Round of individual meetings
October 12	Finalization of the results
Nov 12	Stakeholder meeting
Dec 12	Final Report to the CARD Secretariat
Jan 13	Synthesis at the regional level
Feb 13	Submission to NEPAD – further up to G8, G20, AU...
Jun 13	CARD General Meeting 5 TICAD 5

### **Policy track**

- Recognition of all the players on value (supply) chain and providing enabling environment for all of them
- Policy tool analysis – elaboration

### **Technical track**

- Choosing appropriate mix of machineries
  - (Nationwide picture) what type, how many by when?
  - (Individuals) Machine users and dealers should know how to make right decisions – decision making aid
- Certification and testing
  - Based on existing institutions
  - What can be tested now, in 5 yrs, 10 years, beyond 10 years? What to be left to foreign system?
- Ownership?

## **Dealership**

- Key player for the appropriate maintenance of the machineries (=sustainability!)
- Improved capacity / performance
- Business model
- Incentives / disincentives (policy tools)

How? –

## **Finance**

- Clarify who to provide credit
- BUT, attach (THEORETICAL) FINANCIAL / RISK ANALYSIS TO SHOW THAT BORROWING MONEY TO THEM IS A BANKABLE BUSINESS!

## Classification of stakeholders (policy track)

stakeholders	classification			
	Core group	working	Individual interviews	Presence at launching/stakeholders 'meeting
1.Ministry of Finance and Economic Development MINECOFIN			PS ( Ms. SAYINZOGA Pichette ) DG/ RRA	Ministry of Finance and Economic Development MINECOFIN/RRA
2.Ministry of Agriculture and Animal Resources	(1) Director of Crop Production /MINAGRI (Mr. Norbert SENDEGE) Chairperson			Ministry of Agriculture and Animal Resources
3.Taskforce of Irrigation and Mechanization	(2)Mechanization Program Manager/MINAGRI (Mr. GAKWAYA Titus) Mechanization Focal Point)		Chairman TF (Dr. Jean Jacques MBONIGABA)	Taskforce of Irrigation and Mechanization
4.Taskforce of Postharvest handling and storage			Chairman (Mr. NSENGIYUMVA Francois)	Taskforce of Postharvest handling and storage
5.Rwanda Agriculture Board (RAB)	(3) Mechanization unit (Mr. Leonce)		Director General (Prof. Shem Martin NDABIKUNZE)	Rwanda Agriculture Board (RAB)
6.RSSP (Rural Sector Support Project-WB)			Project Coordinator /RSSP (Ms. Jolly DUSABE)	RSSP (Rural Sector Support Project-WB)
7.PAPSTA/KWAMP( Support for Agriculture Transformation –IFAD)			Project Coordinator (Mr. Janvier GASASIRA)	PAPSTA/KWAMP( Support for Agriculture Transformation – IFAD)
8.Ministry of Trade and Industry	(4)Mr. Philippe (Trade Unit )		PS ( Mr. Emmanuel HATEGEKA)	Ministry of Trade and Industry
Rwanda Bureau of Standards (RBS)	(5)Surveillance and Inspection Department(Mr.		Director General (Dr. Mark B. CYUBAHIRO)	Rwanda Bureau of Standards (RBS)
9.Rwanda Cooperative Agency (RCA)			Director General (Mr. Damien MUGABO)	Rwanda Cooperative Agency (RCA)
10.Ministry of East Africa				Ministry of East Africa

Community(MINEAC)			Community(MINEAC)
11.Rwanda Development Bank (BRD)		Managing Director (Mr. Jack KAYONGA)	Rwanda Development Bank (BRD)
12.Popular Bank Of Rwanda (BPR)			Popular Bank Of Rwanda (BPR)
13.Vision Finance Company (VFC)			Vision Finance Company (VFC)
14.Kigali Institute Of Science and Technology (KIST)	(6)Head of Mechanization Engineering /ISAE (Mr.,Deepak Dass)	Head of Center for Innovation and Technology Transfer (CITT) Mr. Rajeev	Kigali Institute Of Science and Technology (KIST) Higher Institute of Agriculture and Animal Husbandry (ISAE)
15.Higher Institute of Agriculture and Animal Husbandry (ISAE)			
<b>16.International manufacturers</b> i.TYM ii.WEY INVEST iii. BRAZAFRIC		WEY INVEST(Mr. Robert)	<b>International manufacturers</b> 1.TYM 2.WEY INVEST 3. BRAZAFRIC
<b>17.Domestic manufacturers</b> i. ABEM ii.KORA iii.ARD	(7)Manager ABEM (Mr. Kayihura Tharcisse)		<b>Domestic manufacturers</b> 1. ABEM 2.KORA 3.ARD
<b>18.Local NGO's/Workshops</b> i. Kabuye workshop ii. Rwanda Development Organization(RDO) iii. RWARRI iv. Cooperatives Cyabayaga/Ntende	(8)President Bugarama coop ( Mr. (9) Mr. BOUBOUTA,A	President/RDO (Mr. BAHORANA )	<b>Local NGO's/Workshops</b> 1. Kabuye workshop 2. Rwanda Development Organization(RDO) 3. RWARRI 4. Cooperatives Cyabayaga/Ntende
<b>19.Milling service Providers</b> i.ICM ii. SOPAV iii.Public Mills	(10) Manager (Mr. Calvin )		<b>Milling service Providers</b> 1.ICM 2. SOPAV 3.Public Mills

<b>20.Machine operators</b> i.WEY Invest ii.Brazafric iii.Taskforce of Irrigation and Mechanization		WEY Invest ( Mr. Robert)	<b>Machine operators</b> 1.WEY Invest 2.Brazafric 3.Taskforce of Irrigation and Mechanization
<b>21.Small scale Farmers</b> i. Ntende coop ii. Cyabayaga coop iii. Bugarama Coop		President Bugarama Coop ( Mr.	<b>Small scale Farmers</b> 1. Ntende coop 2. Cyabayaga coop 3. Bugarama Coop
22.Development Partners i.JICA ii.USAID iii.WB iv.IFAD	<b>(11)</b> USAID (Ms. Jane/Cramer )	JICA (Kobayashi) WB (Mr. Valens)	Development Partners JICA USAID WB IFAD

**Classification of stakeholder (Technical track)**

Stakeholders	Classification		
	Core working group	Individual interviews	Presence at launching/ Stakeholder's meeting
1.Ministry of Agriculture and Animal Resources		Minister/PS DG Crop production	1.Ministry of Agriculture and Animal Resources
2.Taskforce of Irrigation and Mechanization	(1) Mechanization Program Manager (Mr. GAKWAYA Titus)	Chairman (Dr. JJ Mbonigaba	2.Taskforce of Irrigation and Mechanization
3.Taskforce of Postharvest handling and storage		Chairman (Mr. NSENGIYUMVA Francois	3.Taskforce of Postharvest handling and storage
4.Rwanda Agriculture Board (RAB)	(2) Mr. NDAGANO JClaude (3)Mr. Leonce (4)Mr. James MUSISI	DG RAB Prof. Shem M. DDG Infrastructure&Mechanization (Mr. Theresphore)	4.Rwanda Agriculture Board (RAB)
5.RSSP (Rural Sector Support Project-WB)	(5)Mr. Alphonse NKURUNZIZA	Mr. Eng. Gaspard	5.RSSP (Rural Sector Support Project-WB)
6.PAPSTA/KWAMP( Support for Agriculture Transformation –IFAD)			6.PAPSTA/KWAMP( Support for Agriculture Transformation –IFAD)
7.Ministry of Trade and Industry		Mr. Philippe (Trade Unit)	7.Ministry of Trade and Industry
Rwanda Bureau of Standards (RBS)	(6) In charge of Machinery inspection (Mr. ....)	DG RBS (Dr. Mark	Rwanda Bureau of Standards (RBS)
8.Rwanda Cooperative Agency (RCA)		DG RCA (Mr. MUGABO D.)	8.Rwanda Cooperative Agency (RCA)
9.Ministry of East Africa Community(MINEAC)			9.Ministry of East Africa Community(MINEAC)
10.Rwanda Development Bank (BRD)			10.Rwanda Development Bank (BRD)
11.Popular Bank Of Rwanda (BPR)			11.Popular Bank Of Rwanda (BPR)
12.Vision Finance Company (VFC)			12.Vision Finance Company (VFC)
13.Kigali Institute Of Science and Technology (KIST)	(7)Head of Mechanization Engineering /ISAE	Dr. SANKARANARAYANAN, Head of Engineering Faculty ISAE	13.Kigali Institute Of Science and Technology (KIST)

14.Higher Institute of Agriculture and Animal Husbandry (ISAE)	(Mr.,Deepak Das) (8)Mr. Aime		14.Higher Institute of Agriculture and Animal Husbandry (ISAE)
<b>15.International manufacturers</b> i.TYM ii.WEY INVEST iii. BRAZAFRIC	Mr. Robert		<b>15.International manufacturers</b> i.TYM ii.WEY INVEST iii. BRAZAFRIC
<b>16.Domestic manufacturers</b> i. ABEM ii.KORA iii.ARD	(9) Mr. KAYIHURA Tharcisse Mr. Innocent RULINDA		<b>16.Domestic manufacturers</b> i. ABEM ii.KORA iii.ARD
<b>17.Local NGO's/Workshops</b> i. Kabuye workshop ii. Rwanda Development Organization(RDO) iii. RWARRI iv. Cooperatives Cyabayaga/Ntende	(10) Mr. Alain NZEYIMANA (11)Mr. MINC Aime MUTABAZI (12) BOUTOUTA,A	Mr. BAHORANA /RDO Mr.BIDERI J./RWARRI	<b>17.Local NGO's/Workshops</b> i. Kabuye workshop ii. Rwanda Development Organization(RDO) iii. RWARRI iv. Cooperatives Cyabayaga/Ntende
<b>18.Milling service Providers</b> i.ICM ii. SOPAV iii.Public Mills	(13) ICM Technician	Mr. Calvin	<b>18.Milling service Providers</b> i.ICM ii. SOPAV iii.Public Mills
<b>19.Machine operators</b> i.WEY Invest ii.Brazafric iii.Taskforce of Irrigation and Mechanization			<b>19.Machine operators</b> i.WEY Invest ii.Brazafric iii.Taskforce of Irrigation and Mechanization
<b>20.Small scale Farmers</b> i. Ntende coop ii. Cyabayaga coop iii. Bugarama Coop IV. Best Rice		Mr. DASH/Best Rice	<b>20.Small scale Farmers</b> i. Ntende coop ii. Cyabayaga coop iii. Bugarama Coop IV. Best Rice
21.Development Partners i.JICA ii.USAID iii.WB		Mr. NODA/JICA Mr. Valens /WB	21.Development Partners i.JICA ii.USAID iii.WB

