GENERAL INFORMATION ON

Promotion of African Rice Development through strengthening coordination between CARD and CAADP for Sub-Sahara African Countries
地域別研修「サブサハラアフリカ地域・CARD–CAADP 連携強化によるアフリカ稲作開発振興」

JFY 2013
<Type: International Dialogue/ 類型：国際対話型>
NO. J1304067 / ID. 1384087
From July 2013 to February 2014

This information pertains to one of the Training and Dialogue Programs of the Japan International Cooperation Agency (JICA), which shall be implemented as part of the Official Development Assistance of the Government of Japan based on bilateral agreement between both Governments.
I. Concept

Background
With the aim of improving food security and rural development, thereby contributing to poverty alleviation in Africa, which are the overall goals of the Comprehensive African Agriculture Development Programme (CAADP). JICA in partnership with Alliance for a Green Revolution in Africa (AGRA), NEPAD Planning and Coordination Agency and other development partners (total 11 organizations) launched an initiative known as “Coalition for African Rice development” (CARD*) on the occasion of the Fourth Tokyo International Conference on African Development (TICAD IV) held in Yokohama, Japan in May 2008.

Since the inception, a variety of supports has been extended to further develop rice production in Africa. By the efforts of the governments, 21 out of 23 targeted countries of the CARD have formulated National Rice Development Strategy (NRDS). Through the CARD / NRDS process, each country has conducted analytical works and identified the area of priority interventions across rice value chain, which resulted in developing concept notes.

As the CARD has turned into the latter half of its initiative, the implementation and operationalization of NRDS concept notes under the framework and investment plans of the CAADP is to be further promoted with matching resources and interests of the government and development partners.

*CARD is an initiative to support the efforts of African countries to increase rice production and a consultative group of donors, research institutions and other relevant organizations to work with rice producing African countries. Its goal is to double the rice production in Africa from the present 14 million tons/year to 28 million tons/year by 2018.
Target countries of CARD are Cameroon, Ghana, Guinea, Kenya, Madagascar, Mali, Mozambique, Nigeria, Senegal, Sierra Leone, Tanzania, Uganda (First Group), and Benin, Burkina Faso, CAR, Cote d'Ivoire, DR Congo, Liberia, Rwanda, The Gambia, Togo (Second Group).

For what?
This program aims to support the CAADP / CARD targeted countries to accelerate efforts to implement / operationalize CAADP investment plans as well as NRDS concept notes through development of guidelines and action plans on strengthening alignment between CAADP and CARD/NRDS.

For whom?
This program is offered to government organizations involved in the preparation, implementation and monitoring of the CAADP process, especially focal points or country...
How?
The participants shall have opportunities to identify useful approaches and effective strategies to promote the rice production in each country, as a result of lectures, discussion, and field trips in Japan. The participants will also formulate proposal describing what the participant will do after they go back to their home countries, putting the knowledge and ideas acquired and discussed in Japan among others into their on-going activities.

II. Description

1. Title (J-No.): Promotion of African Rice Development through strengthening coordination between CARD and CAADP for Sub-Saharan African Countries (J1304067)

2. Period of program
   - Duration of whole program: July 2013 to February 2014
   - Preliminary Phase: July 2013 to August 2013 (in a participant's home country)
   - Core Phase in Japan: August 25, 2013 to September 7, 2013
   - Finalization Phase: September 2013 to February 2014 (in a participant's home country)

3. Target Regions or Countries
   Benin, Burkina Faso, Cameroon, Cote d'Ivoire, Democratic Republic of the Congo, Ethiopia, Gambia, Guinea, Liberia, Mozambique, Nigeria, Rwanda, Sierra Leone, Tanzania, Togo, Uganda and Zambia

4. Eligible / Target Organization
   This program is designed for government organizations involved in the preparation, implementation and monitoring of the CAADP process, especially focal points or country team members of the CAADP.

5. Total Number of Participants
   17 participants (one person from each country)

6. Language to be used in this program: English / French

7. Program Objective
   Along with deepening the understanding on the process of the CARD initiative, guidelines and action plans, which strengthen the alignment between the CAADP and CARD, are formulated and utilized in respective organizations/countries.
8. **Overall Goal**  
The CARD initiative is clearly positioned in the framework of CAADP, thereby achieving the increase of the rice production by 100% in the CARD targeted countries from 2008 to 2018.

9. **Expected Module Output and Contents:**  
This program consists of the following components. Details on each component are given below:  
(The program below is tentative and might be subject to changes.)

<table>
<thead>
<tr>
<th>(1) Preliminary Phase in a participant’s home country</th>
<th>(July 2013 to August 2013)</th>
<th>Participating organizations make required preparation for the Program in the respective country.</th>
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</thead>
<tbody>
<tr>
<td>Expected Module Output</td>
<td>Activities</td>
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<tr>
<td>Inception report formulated</td>
<td>Formulation and submission of Inception Report</td>
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<tr>
<th>(2) Core Phase in Japan</th>
<th>(August 25, 2013 to September 7, 2013)</th>
<th>Participants dispatched by the organizations attend the Program implemented in Japan.</th>
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<tr>
<td>Expected Module Output</td>
<td>Subjects/Agendas</td>
<td>Methodology</td>
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| To promote understanding on the process of the CARD initiative, the importance of rice development in the framework of the CAADP as well as agriculture and rural development sector in Africa. | (1) Lecture by NEPAD and the CARD Secretariat on the progress, challenges and future directions of the CAADP process since 2003 as well as the CARD initiative since 2008.  
(2) Presentations of inception reports by the participants on progress, challenges and future directions on the CAADP and the CARD /NRDS implementation. | Lecture, Presentation and Discussion |
| To learn the transition of Japanese agricultural policy and institutions as well as the lessons learnt from the experiences of agricultural development in Japan | (1) Lecture on historical transition of Japanese agricultural policy and institutions as well as cases studies on practical linkages among different stakeholders (e.g. central and district government, research institutions, cooperatives, private sectors and others).  
(2) Filed trip to observe advanced rice cultivation sites. | Lecture, Discussion, and Filed Trip |
| To share good practices on NRDS implementation and present challenges in participants’ countries for strengthening coordination with the CAADP investment plans | (1) Sharing of good practices on NRDS implementation in alignment with the CAADP investment plans. | Lecture and Discussion |
To propose guidelines and action plans on how to strengthen the alignment between the CAADP and the CARD / NRDS process.

1) Discussion on how the CARD process with implementation of NRDS concept notes can contribute to enhance the effective and efficient implementation of the CAADP process.

Presentation and Discussion

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<th>Expected Module Output</th>
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<td>To discuss and implement the guideline and action plans in the participant’s organization.</td>
<td>Discussion and implementation of the guideline and action plans in the participant’s country and submission of its progress report and/or presentation through video conference by February 2014.</td>
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(4) Finalization Phase in a participant's home country
(September 2013 to February 2014)
Participating organizations produce final outputs by making use of results brought back by participants. This phase marks the end of the Program.
III. Conditions and Procedures for Application

1. Expectations for the Participating Organizations:
   (1) This project is designed primarily for organizations that intend to address specific issues or problems identified in their operations. Applying organizations are expected to use the Program for those specific purposes.
   (2) In this connection, applying organizations are expected to nominate the most qualified candidates to address the said issues or problems, carefully referring to the qualifications described in section III-2 below.
   (3) Applying organizations are also expected to be prepared to make use of knowledge acquired by the nominees for the said purpose.

2. Nominee Qualifications:
   Applying Organizations are expected to select nominees who meet the following qualifications.
   (1) Essential Qualifications
       1) Current Duties: be a focal point or taskforce member of CAADP.
       2) Experience in the relevant field: have more than 10 years’ experience in the relevant field of agricultural policy or rice production.
       3) Educational Background: be a graduate of university or equivalent
       4) Health: must be in good health, both physically and mentally, to participate in the Program in Japan.
       5) Must not be serving any form of military service.

   (2) Recommendable Qualifications
       1) Age: be between the ages of thirty two (32) and fifty (50) years

3. Required Documents for Application
   (1) Application Form: The Application Form is available at the respective country’s JICA office or the Embassy of Japan.

   *Pregnancy
   Pregnant participants are strictly requested to attach the following documents in order to minimize the risk for their health.
   ① letter of the participant’s consent to bear economic and physical risks
   ② letter of consent from the participant’s supervisor
   ③ doctor’s letter with agreement of her training participation.
   Please ask National Staffs in JICA office for the details.

   (2) Questionnaire: to be submitted with the Application Form. Fill in Annex I of this General Information, and submit it along with the Application Form.
4. Procedure for Application and Selection:
   (1) Submitting the Application Documents:
   Closing date for application to the JICA Center in JAPAN: July 1, 2013
   Note: Please confirm the closing date set by the respective country’s JICA office or Embassy of Japan of your country to meet the final date in Japan.

   (2) Selection:
   After receiving the document(s) through due administrative procedures in the respective government, the respective country’s JICA office (or Japanese Embassy) shall conduct screenings, and send the documents to the JICA Center in charge in Japan, which organizes this course. Selection shall be made by the JICA Center in consultation with CARD Secretariat based on submitted documents according to qualifications. The organization with intention to utilize the opportunity of this program will be highly valued in the selection.

   (3) Notice of Acceptance
   Notification of results shall be made by the respective country’s JICA office (or Embassy of Japan) to the respective Government by not later than July 25, 2013.

5. Document(s) to be submitted by accepted participants:
   Inception Report -- to be submitted by August 16, 2013
   Before coming to Japan, only accepted participants are required to prepare an Inception Report (The guideline is attached as Annex II of this General Information.)

6. Conditions for Attendance:
   (1) to follow the schedule of the program.
   (2) not to change the program subjects or extend the period of stay in Japan.
   (3) not to bring any members of their family.
   (4) to return to their home countries at the end of the program in accordance with the travel schedule designated by JICA.
   (5) to refrain from engaging in political activities, or any form of employment for profit or gain.
   (6) to observe Japanese laws and ordinances. If there is any violation of said laws and ordinances participants may be required to return part or all of the training expenditure depending on the severity of said violation.
   (7) to observe the rules and regulations of their place of accommodation and not to change the accommodation designated by JICA.
   (8) to participate in the whole program including a preparatory phase prior to arrival.
in Japan. Applying organizations, after receiving notice of acceptance for their nominees, are expected to carry out the actions described in section II-9 and section III-4.
IV. Administrative Arrangements

1. Organizer:
   (1) Name: JICA Tsukuba
   (2) Contact: Ms. Sachie McGOEY (tbicttp@jica.go.jp)

2. Implementing Partner:
   Under planning

3. Travel to Japan:
   (1) Air Ticket: The cost of a round-trip ticket between an international airport designated by JICA and Japan will be borne by JICA.
   (2) Travel Insurance: Term of Insurance: From arrival to departure in Japan. The traveling time outside Japan shall not be covered.

4. Accommodation in Japan:
   JICA will arrange the following accommodations for the participants in Japan:
   JICA Tsukuba International Center (JICA TSUKUBA)
   Address: 9-6 Koyadai, Tsukuba, Ibaraki, 305-0035, Japan
   TEL: +81-29-838-1111, FAX: +81-29-838-1776
   (where “81” is the country code for Japan, and “29” is the local area code)
   If there is no vacancy at JICA TUKUBA, JICA will arrange alternative accommodations for the participants. Please refer to facility information of TIBC at its URL, http://www.jica.go.jp/english/contact/domestic/information.pdf

5. Expenses:
   The following expenses will be provided for the participants by JICA:
   (1) Allowances for accommodation, living expenses, outfit, and shipping
   (2) Expenses for study tours (basically in the form of train tickets).
   (3) Free medical care for participants who become ill after arriving in Japan (costs related to pre-existing illness, pregnancy, or dental treatment are not included)
   (4) Expenses for program implementation, including materials
      For more details, please see p. 9-16 of the brochure for participants titled “KENSHU-IN GUIDE BOOK,” which will be given to the selected participants before (or at the time of) the pre-departure orientation.

6. Pre-departure Orientation:
   A pre-departure orientation will be held at the respective country’s JICA office (or Japanese Embassy), to provide participants with details on travel to Japan, conditions of the workshop, and other matters.
V. Other Information

1. Although JICA Tsukuba is equipped with computer rooms, it is recommended that participants bring their laptop personal computers.

VI. ANNEX

I. Questionnaire for Application
II. Inception Report
ANNEX I:

Questionnaire for Application

Participants are requested to submit the questionnaire including following items, together with the Application Form. The questionnaire will be used for the screening of candidates. In filling the questionnaire, please communicate CARD NRDS focal point of respective countries.

The report should be typewritten in English or French on A4 size paper (21 cm x 29.5 cm) in single spacing at maximum of 3 pages.

1. Basic Information

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2. Current Situation concerning CARD (Coalition for African Rice Development) /NRDS (National Rice Development Strategy) and CAADP in your country

(1) NRDS and Concept Notes
Please attach the CAADP and NRDS of your country and explain major points of them.

(2) Organizations involved in the CAADP and the CARD / NRDS process
Please attach following documents
- List of the CAADP and NRDS Task Force core members
- List of the CAADP and NRDS Task Force full members
- Organogram which shows major related organizations and indicates the position of the both Task Force (CAADP and NRDS)
- Level of linkage between the CAADP and NRDS Task Force Team

(3) Summary progress in the implementation of the CAADP and NRDS
Please write the short summary of the latest event of the CAADP and NRDS implementation in your country and its results.

3. Duties of Your Organization/Department and Yourself

(1) Duties of your organization with reference to the implementation of NRDS

(2) Duties of your department with reference to the implementation of the CAADP and NRDS
(3) How you have been involved in the implementation of the CAADP and NRDS
Please list all of the CAADP and the CARD/NRDS events you have participated since January 2009, for example, a) CARD General Meetings, b) Regional Workshop of NRDS Formulation, c) training visit to Nairobi, d) participation to the CARD Working Week as a core / full member of the NRDS Task Force, or e) other meetings on consultation / validation and launching of NRDS, f) discussions CAADP compact, g) development of CAADP investment plan

4. **Challenges on promoting the alignment between the CAADP and the CARD / NRDS process**

(1) Challenges on promoting the alignment between the CAAP and the CARD / NRDS process
   (e.g. institutional, capacity).

(2) Your tentative idea how you can deal with the above-mentioned challenges
ANNEX II:  

Inception Report

- Participants are requested to submit the Inception Report including following items to Ms. McGOEY (tbicftp@jica.go.jp) by August 16, 2013. (Some of the items are included in the questionnaire which you would submit together with the application form.)
- The report should be typewritten in English or French on A4 size paper (21 cm x 29.5 cm) in single spacing at maximum of 5 pages.
- Participants will be asked to make a presentation (10-15 minutes) on the Report in Japan. Please prepare a presentation material, for instance, using Power Point.
- It is advised to bring photographs, agricultural statistics and other reference materials with you.
- At the end of the course, participants will make an Action Plan to solve the challenges described in the Report.

1. Basic Information

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2. Current Situation concerning CARD (Coalition for African Rice Development) / NRDS (National Rice Development Strategy) and CAADP in your country

(1) Achievements, on-going activities, and way forward

Please attach following documents which were generated through the CARD Initiative and explain major points of each document, according to the category of your country

Benin, Burkina Faso, Cameroon, Cote d’Ivoire, DRC, Ethiopia, the Gambia, Guinea, Liberia, Mozambique, Nigeria, Rwanda, Sierra Leone, Tanzania, Togo, Uganda and Zambia

**Category 1:** Cameroon, Rwanda, Tanzania, Uganda, Benin, Burkina Faso, Guinea, Nigeria, Togo, Zambia, Cote d’Ivoire, Ethiopia, Liberia, Sierra Leone, Mozambique

**Category 2:** The Gambia, DRC
<table>
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<th>Cat 1</th>
<th>Cat 2</th>
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</table>
| - National Rice Development Strategies  
- Map of rice production and market | V | V |
| - LATEST list of rice-related interventions (on-going / recently closed)  
- LATEST Sub-sector Intervention Element Matrices which maps out the above-mentioned rice-related interventions (so called “Resource SIEM”)  
- LATEST Sub-sector Intervention Element Matrices which maps out the required outputs as per the National Rice Development Strategies (so-called “Needs SIEM”)  
- LATEST list of priority projects with clear indication of the potential source of funding (government, development partners, CAADP)  
- List of ‘champions’ whom the NRDS Task Force will lobby in order to materialize the priority projects  
- List of priority projects with clear indication of how each project is partly / fully funded (or earmarked) by which avenue (i.e. government, development partners, CAADP) | V | |

(2) Organizations involved in CARD initiative and NRDS process
Please attach following documents and explain major points of each document.

- List of the CAADP and NRDS Task Force core members  
- List of the CAADP and NRDS Task Force full members  
- Organogram which shows major related organizations and indicates the position of the both Task Force (CAADP and NRDS)  
- Level of linkage between the CAADP and NRDS Task Force Team

3. **Duties of Your Organization/Department and Yourself**

(1) Duties of your organization in general and with reference to the implementation of NRDS and CAADP

(2) Duties of your department in general and with reference to the implementation of NRDS and CAADP

(3) Duties of yourself in general and with reference to the implementation of
NRDS and CAADP

(4) How you have been involved in the implementation of NRDS
   Please list all the CAADP and CARD/NRDS events you have participated s, for example, a) CARD General Meetings, b) Regional Workshop of NRDS Formulation, c) training visit to Nairobi, d) participation to the CARD Working Week as a core / full member of the NRDS Task Force, or e) other meetings on consultation / validation and launching of NRDS, f) discussions on CAADP compact/ investment plan.

4. Challenges of CARD /NRDS process and CAADP implementation

(1) Challenges regarding the implementation of NRDS process and CAADP implementation (e.g. institutional, capacity)

(2) Background of the above-mentioned challenges

(3) Your tentative idea for solving the above-mentioned challenges or improving the present situation

(4) How the alignment of CARD-CAADP can contribute to implementation of NRDS/CARD process in your country

(5) Your expectation to the course with reference to the challenges

5. Challenges on promoting the alignment between the CAADP and the CARD / NRDS process

(1) Challenges on promoting the alignment between the CAADP and the CARD / NRDS process (e.g. institutional, capacity).

(2) Your tentative idea how you can deal with the above-mentioned challenges
For Your Reference

JICA and Capacity Development

The key concept underpinning JICA operations since its establishment in 1974 has been the conviction that “capacity development” is central to the socioeconomic development of any country, regardless of the specific operational scheme one may be undertaking, i.e. expert assignments, development projects, development study projects, training programs, JOCV programs, etc.

Within this wide range of programs, Training Programs have long occupied an important place in JICA operations. Conducted in Japan, they provide partner countries with opportunities to acquire practical knowledge accumulated in Japanese society. Participants dispatched by partner countries might find useful knowledge and re-create their own knowledge for enhancement of their own capacity or that of the organization and society to which they belong.

About 460 pre-organized programs cover a wide range of professional fields, ranging from education, health, infrastructure, energy, trade and finance, to agriculture, rural development, gender mainstreaming, and environmental protection. A variety of programs and are being customized to address the specific needs of different target organizations, such as policy-making organizations, service provision organizations, as well as research and academic institutions. Some programs are organized to target a certain group of countries with similar developmental challenges.

Japanese Development Experience

Japan was the first non-Western country to successfully modernize its society and industrialize its economy. At the core of this process, which started more than 140 years ago, was the “adopt and adapt” concept by which a wide range of appropriate skills and knowledge have been imported from developed countries; these skills and knowledge have been adapted and/or improved using local skills, knowledge and initiatives. They finally became internalized in Japanese society to suit its local needs and conditions.

From engineering technology to production management methods, most of the know-how that has enabled Japan to become what it is today has emanated from this “adoption and adaptation” process, which, of course, has been accompanied by countless failures and errors behind the success stories. We presume that such experiences, both successful and unsuccessful, will be useful to our partners who are trying to address the challenges currently faced by developing countries.

However, it is rather challenging to share with our partners this whole body of Japan’s developmental experience. This difficulty has to do, in part, with the challenge of explaining a body of “tacit knowledge,” a type of knowledge that cannot fully be expressed in words or numbers. Adding to this difficulty are the social and cultural systems of Japan that vastly differ from those of other Western industrialized countries, and hence still remain unfamiliar to many partner countries. Simply stated, coming to Japan might be one way of overcoming such a cultural gap.

JICA, therefore, would like to invite as many leaders of partner countries as possible to come and visit us, to mingle with the Japanese people, and witness the advantages as well as the disadvantages of Japanese systems, so that integration of their findings might help them reach their developmental objectives.
CORRESPONDENCE
For enquiries and further information, please contact the JICA office or the Embassy of Japan. Further, address correspondence to:

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Address: 3-6, Koyadai, Tsukuba-shi, Ibaraki-ken 305-0074, JAPAN
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Fax: +81-(0)29-838-1776
Email: tbictp@jica.go.jp