

Introduction

for

the JICA training program on

“Promotion of African Rice Development in SSA - Policy planning, Implementation, Management & Operation of rice marketing infrastructure”

September 26th, 2016 at JICA Tsukuba Center

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Outline

- 1. What's in Tsukuba training program on CARD?
– Background**
- 2. What we will do in the 2016 programs**



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1. WHAT'S IN TSUKUBA TRAINING PROGRAM ON CARD? – BACKGROUND



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1. What's in Tsukuba Training Program on CARD?

- Background -

- CARD is a multi-stakeholder initiative and CARD Steering Committee (SC) member organizations support various CARD activities:
- JICA, as one of the CARD SC member organization, offered to the CARD Secretariat “a slot” in its training program for CARD to utilize to promote CARD- and rice-related activities in CARD countries.



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1. What's in Tsukuba Training Program on CARD? - Background -

<2011, 2012>

NRDS Implementation and Monitoring

(Gap analysis and Prioritization procedures, using SIEM – Sub-sector Intervention Element Matrices that is the analytical tool CARD secretariat provided to CARD countries)

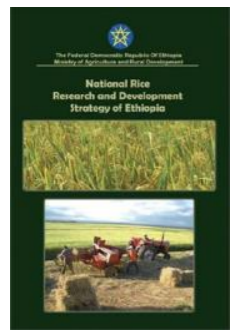


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1. What's in Tsukuba Training Program on CARD?

- Background -



NRDS Formulation & Launching

	Policy / Institutional	Infrastructure	Human resource capacity	Provision / support	Information / knowledge	Unclassified
Seed						
Fertilizer						
Integrating water management						
On-farm knowledge dissemination (OAK)						
Mechanization						
Quality						
Market orientation						
Access to market						
Access to credit						
Over all policy tools						
Unclassified						

Donor Mapping

X

	Policy / Institutional	Infrastructure	Human resource capacity	Provision / support	Information / knowledge	Unclassified
Seed						
Fertilizer						
Integrating water management						
On-farm knowledge dissemination (OAK)						
Mechanization						
Quality						
Market orientation						
Access to market						
Access to credit						
Over all policy tools						
Unclassified						

Needs Mapping

=

	Policy / Institutional	Infrastructure	Human resource capacity	Provision / support	Information / knowledge	Unclassified
Seed						
Fertilizer						
Integrating water management						
On-farm knowledge dissemination (OAK)						
Mechanization						
Quality						
Market orientation						
Access to market						
Access to credit						
Over all policy tools						
Unclassified						

Gaps

	Policy / Institutional	Infrastructure	Human resource capacity	Provision / support	Information / knowledge	Unclassified
Seed						
Fertilizer						
Integrating water management						
On-farm knowledge dissemination (OAK)						
Mechanization						
Quality						
Market orientation						
Access to market						
Access to credit						
Over all policy tools						
Unclassified						

Priorities

Country	Title (Full name)	Project Location	Type of project	Field of support	Lead source (Funding agency)	Project duration	Priority	Goal and objectives	Target beneficiaries
1. Country									
2. Title (Full name)									
3. Project Location									
4. Type of project									
5. Field of support									
6. Lead source (Funding agency)									
7. Budget									
8. Project duration									
9. Goal and objectives									
10. Target beneficiaries									

Concept Notes

Gap Analysis & Prioritization

NRDS Process

Concept Notes

Project Cycle Management

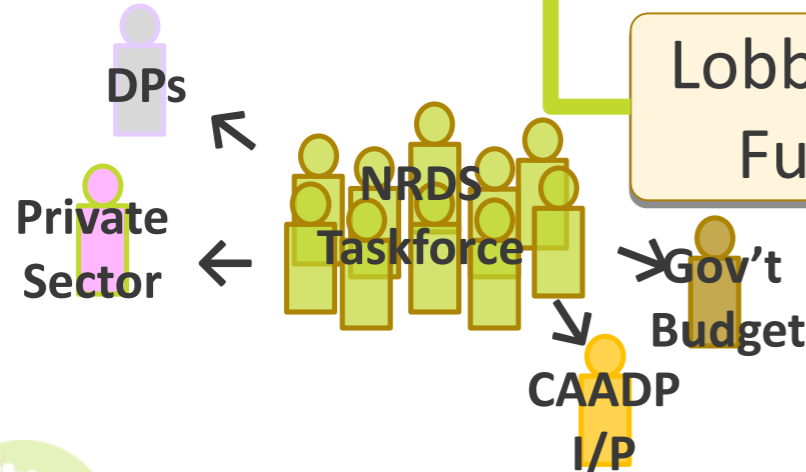
Lobbying for Funding

Alignment to CAADP

Mechanization Promotion

Thematic issues e.g. Market Access

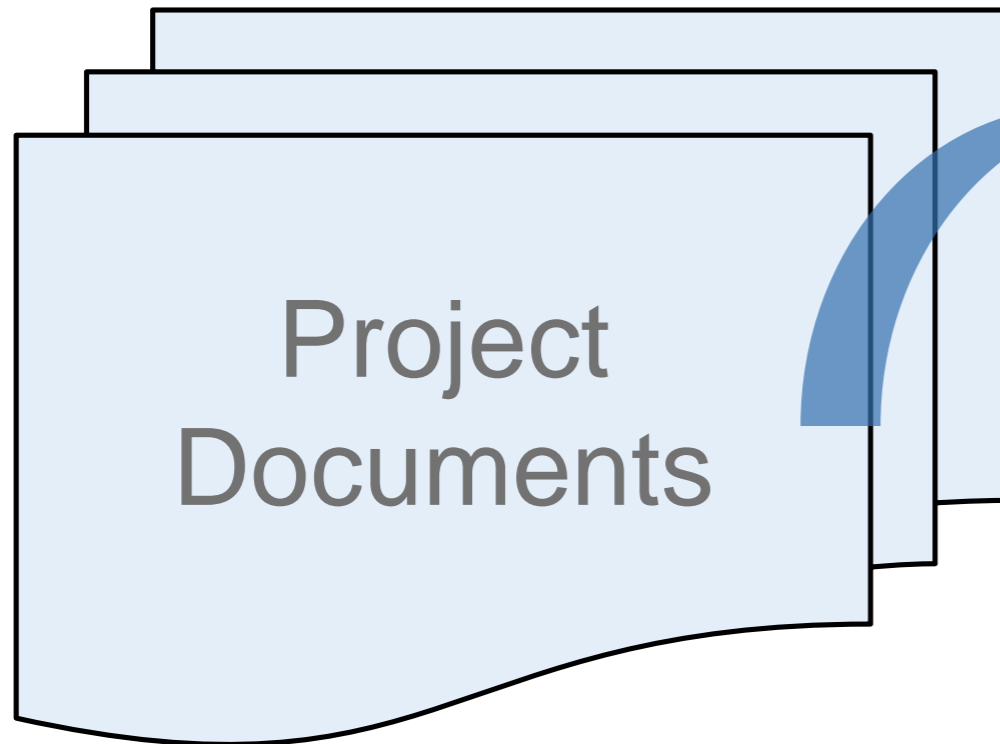
Updates



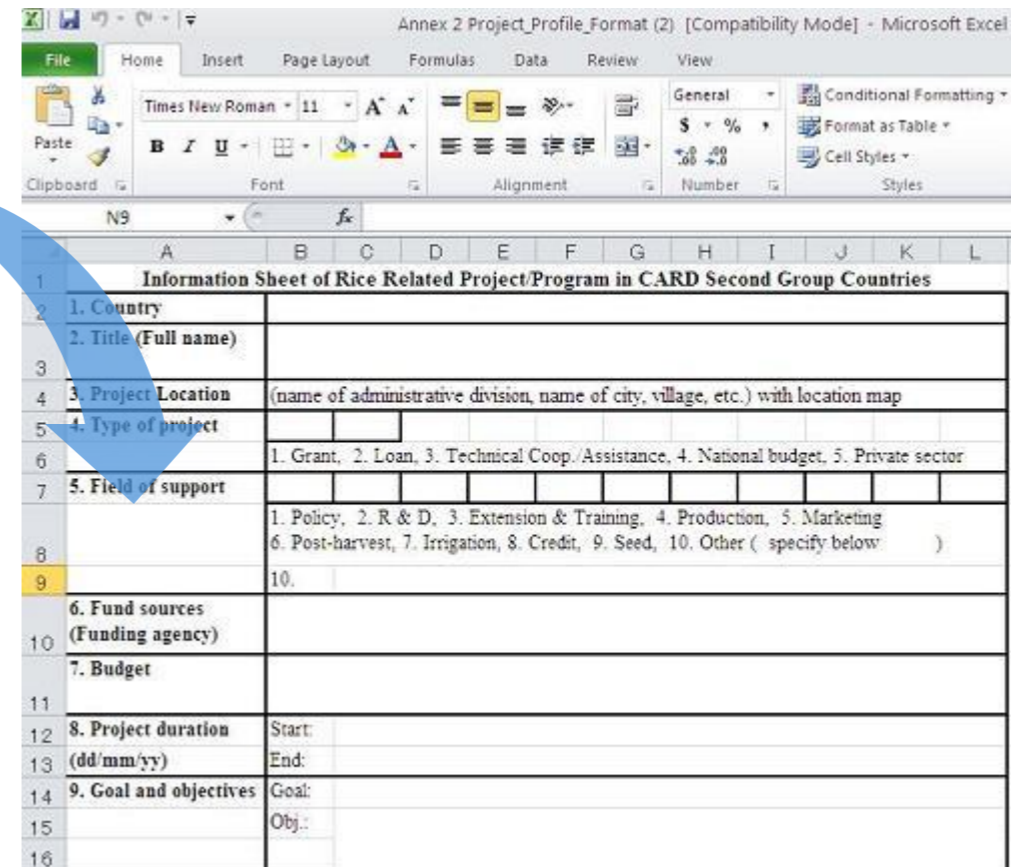
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1. What's in Tsukuba Training Program on CARD? - Background -

Step 1: Capturing on-going/ envisaged interventions



Collected Project Documents



Annex 2 Project_Profile_Format (2) [Compatibility Mode] - Microsoft Excel

	A	B	C	D	E	F	G	H	I	J	K	L
1	Information Sheet of Rice Related Project/Program in CARD Second Group Countries											
2	1. Country											
3	2. Title (Full name)											
4	3. Project Location	(name of administrative division, name of city, village, etc.) with location map										
5	4. Type of project											
6	5. Field of support	1. Grant, 2. Loan, 3. Technical Coop./Assistance, 4. National budget, 5. Private sector										
7												
8		1. Policy, 2. R & D, 3. Extension & Training, 4. Production, 5. Marketing										
9		6. Post-harvest, 7. Irrigation, 8. Credit, 9. Seed, 10. Other (specify below)										
10	6. Fund sources (Funding agency)											
11	7. Budget											
12	8. Project duration (dd/mm/yy)	Start:										
13		End:										
14	9. Goal and objectives	Goal:										
15		Obj.:										
16												

MS Excel File:
Annex 2 Project_Profile_Format.xls

e.g. profiles of projects in Cameroon:

<http://www.riceforafrica.net/card-countries/g1/cameroon/68-cm-1>



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1. What's in Tsukuba Training Program on CARD? - Background -

Step 2: SIEM - filled with info. of on-going/ envisaged interventions

Overall analysis of rice projects in Cameroon (Sub-sector Intervention Element Matrix: SIEM)

CAMEROUN	Policy / Institutional	Infrastructure	Human resource capacity	Provision / support	Information / knowledge	Unclassified
Seed	CM-12 (5)	CM-14 (1.a)	CM-2 (2,4)	CM-1 (1)	CM-1 (1)	
	CM-14 (1b,c)		CM-12 (5)	CM-2 (1)	CM-2 (1)	
			CM-14 (1,d)	CM-3 (3,4)	CM-7 (1)	
			CM-19 (1)	CM-4 (2)	CM-14 (1b,c)	
			CM-20 (1)			
			CM-21 (1)			
			CM-22 (1)			
			CM-23 (1)			
Fertilizer				CM-3 (4)		
				CM-4 (2)		
Irrigation / water management	CM-11 (4)	CM-3 (1)	CM-11 (2)	CM-12 (1)	CM-11 (3)	CM-10
		CM-5 (1)		CM-13 (1)	CM-7 (1)	
		CM-6 (1,2)				
		CM-11 (1)				
		CM-7 (1)				
		CM-12 (1,2)				

XX-## (#): Country Project Code & (No. of Components)

MS Excel File: Annex 3 SIEM Output List 100430.xls

e.g. SIEM in Cameroon:

<http://www.riceforafrica.net/card-countries/statistics/overall-analysis-of-rice-projects-in-cameroon>



1. What's in Tsukuba Training Program on CARD?

- Background -

Step 3: SIEM willed with info of needs identified in NRDS

	Policy / institutional	Infrastructure	Human resource capacity	Provision / support	Information / knowledge	Unclassified
Seed				X		
Fertilizer		X		X		
Irrigation / water management	X	X	X		X	
On-farm technology dissemination			X		X	
Mechanization	X		X	X	X	
Quality improvement	X		X	X	X	
Access to market			X	X	X	
Access to credit						
Overall policy tools	X					
Unclassified						

NRDS

6. Strategies for sub-sectors

NRDS: <http://www.riceforafrica.net/nrds>

1. What's in Tsukuba Training Program on CARD?

- Background -

Step 4: GAP Identification

Table 1.
Current near future interventions
[Supply side]

Table 2.
Needs extracted from NRDS
[Demand side]

Table 3.
GAP identification
[Gap & Priorities]
Table 3. The priority interventions areas for FY 2011/12

	Policy / Institutional	Infrastructure	Human resource capacity	Provision / Support	Information / Knowledge	Overall
Seed	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12	NA 11, NA 12	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	
Fertilizer	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12	NA 11, NA 12	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	
Irrigation / water management	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	
Crytaria technology dissemination (Training/Capacity Dev.)	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12	NA 11, NA 12	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	
Mechanization	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12	NA 11, NA 12	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	
Quality improvement	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12	NA 11, NA 12	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	
Access to market	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12	NA 11, NA 12	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	
Access to credit	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12	NA 11, NA 12	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	
Overall policy tools	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12	NA 11, NA 12	NA 11, NA 12, NA 13, NA 14	NA 11, NA 12, NA 13, NA 14	

Revised Needs SIEM (agreed among technical members during the workshop)

	Policy / Institutional	Infrastructure	Human resource capacity	Provision / Support	Information / Knowledge
Seed					
Fertilizer					
Irrigation / water management					
Crytaria technology dissemination (Training/Capacity Dev.)					
Mechanization					
Quality improvement					
Access to market					
Access to credit					
Overall policy tools					

Identified priority areas of intervention on Needs SIEM (agreed among technical members)

	Policy / Institutional	Infrastructure	Human resource capacity	Provision / Support	Information / Knowledge
Seed				(i)	
Fertilizer				(ii)	
Irrigation / water management	(iii)	(iv)			
Crytaria technology dissemination (Training/Capacity Dev.)			(v)		
Mechanization	(vi)				(vii)
Quality improvement					(viii)
Access to market					(ix)
Access to credit					(ix)
Overall policy tools	(x)				

Source: Rice Steering Committee, NaCCRI, on 30th November 2010, by Rice Industry Secretariat



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- e.g. Uganda

1. What's in Tsukuba Training Program on CARD?

- Background -

Step 5: Prioritization through scoring

	Policy / institutional	Infrastructure	Human resource capacity	Provision / support	Information / knowledge	Unclassified
Seed				GAP		
Fertilizer		GAP		GAP		
Irrigation / water management	GAP	GAP	X - 3 X - 14		X - 11	
On-farm technology dissemination			GAP		X - 5	
Mechanization	X - 1		X - 7	X - 2	X - 9	
Quality improvement	X - 4		X - 13	GAP	X - 12	
Access to market			X - 10	GAP	X - 8	
Access to credit				GAP	X - 6	
Overall policy tools	GAP					
Unclassified						

1. What's in Tsukuba Training Program on CARD?

- Background -

<2013, 2014, 2015>

CARD-CAADP alignment

<CARD>

- Commodity based initiative on rice by 11 International Organizations
- Targeting doubling rice production in SSA 2008-18
- Operating in 23 SSA countries
- NRDS (National Rice Development Strategy) Formulation and implementation

<CAADP>

Policy & Institutional framework (e.g. 6% productivity growth, 10 % budget allocation: See the Presentation by NEPAD at CARD HP for details)

<http://www.riceforafrica.org> → Meetings → Trainings → JICA TSUKUBA 2013-15



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1. What's in Tsukuba Training Program on CARD?

- Background -

<2013, 2014, 2015>

CARD-CAADP alignment

Two separate initiatives, and not much interface.....

Meanwhile, Successful experiences are observed in the implementation of both NRDS and CAADP investment plan in countries where CARD is well integrated in the country's CAADP Investment Plan

In order to accelerate NRDS implementation, NEPAD and CARD try to promote CARD-CAADP alignment through TSUKUBA training.



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1. What's in Tsukuba Training Program on CARD?

- Background -

<2013, 2014, 2015>

CARD-CAADP alignment

- The training was rather policy workshop than training
- Both CAADP focal points and NRDS focal points were invited.
- Participants included a few high rank officials involved in decision making such as Permanent Secretaries, DG and Director for Planning (e.g. Burkina Faso, Cameroun, DRC, Guinea, Madagascar, Sierra Leone, Senegal)
- Good practices were shared, and roadmap and action plan was designed and updated every year by participants.



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2. WHAT WILL WE DO IN THE 2016 PROGRAM ?



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2. What will we do in the 2016 program ?

< Topic >

1. NRDS implementation
2. Policy Planning, Implementation, Management and Operation of Rice Processing and Marketing Infrastructure

Participants:

NRDS Focal points & Officers in charge of Planning and implementation of Processing and Marketing infrastructure

2. What will we do in the 2016 program ?

< Objective >

To improve Technical Capacity of the participants in;

Implementation of the National Rice Development Strategy (NRDS), and

Policy Planning, Implementation, Management and Operation of Rice Marketing and Processing Infrastructure



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2. What will we do in the 2016 program ?

But why we picked the topic of processing and marketing infrastructure?

Rice produced in Africa got higher price than that from Asia because;

- i) Production cost is higher (e.g. low yield, high labor cost)**
- ii) Market is disorganized (this results in high transaction cost)**
 - Critical roles played by processing & marketing infrastructures in value chain integration and reducing transaction costs.**



2. What will we do in the 2016 program ?

You will learn from other African countries and Japanese system about;

- How planning and establishment of Processing & Marketing infrastructure (e.g. mills, storages/warehouses, markets) should be done?
- How these infrastructure should be operated and managed? By who?
- How they should be financed?
- What are government roles?
- How to work with stakeholders? (e.g. farmers, private sector), and
- Policy/legal/institutional framework to support the above

2. What will we do in the 2016 program ?

<Activities>

1. NRDS implementation

- Sharing the NRDS Implementation status

2. Learning about Infrastructure planning, development and O&M

- Sharing challenges faced by participants' countries
- Sharing the Good Practices from other African countries (presentation by Cote d'Ivoire, Kenya, Nigeria, Senegal)
- Learning Japanese system through lectures and field visits (e.g. policy and roles of government, marketing system, planning and management of infrastructure, wholesale market)
- Discussion on critical challenges and bottlenecks in Africa and on the best way forward for participants' country
- Preparation for action plan (the list of activities that can help improve situation in your country)

Extra (Irrigation Scheme, Cooperatives and Producers' group)

2. What will we do in the 2016 program ?

Important Notice!

During the training, we will learn the Japanese system of marketing and infrastructure for rice and horticulture such as vegetables, because ;

- Rice Market in Japan had been controlled by Government, thus have peculiarities that do not apply to African countries
- Vegetable markets in Japan (liberalized) might have more relevance to African rice markets

Understanding the above, try to extract useful essences from both rice and vegetable system, and utilize them to plan the improvement of rice processing and marketing infrastructure in your country



2. What will we do in the 2016 program ?

<Schedule for the 1st week>

Date		AM/PM	Activities	
26-Sep	Mon	AM		09:00-11:00 Briefing session
			Lecture	11:00-12:00 CARD and NRDS in General
		PM	Lecture	13:00-14:00 Introduction of the Training Program
			Presentation	14:00-17:30 Inception Report Presentation
27-Sep	Tue	AM	Discussion	09:45-11:00 Identification of critical issues/bottlenecks in rice processing and marketing infrastructure in Africa
			Presentation	11:00-12:00 Presentation on Good Practices (Kenya, Nigeria)
		PM	Presentation	13:30-14:30 Presentation on Good Practices (Cote d'Ivoire, Senegal)
			Lecture	13:30-14:30 Issues on rice marketing & distribution system in Africa
28-Sep	Wed	AM	Lecture	09:45-12:15 Critical Points in post-harvest handling of rice in Africa
		PM	Lecture	Instruction on preparation for country Action Plan
29-Sep	Thu	AM	Lecture	09:45-12:15 Distribution, Processing & Food system of Agri. Products
		PM	Site Visit	13:30-14:15 Farmers' Market Travel to Tokyo
30-Sep	Fri	AM	Site Visit	06:30-08:30 Metropolitan Central Wholesale Market
			Lecture	08:30-10:30 Role of Wholesale Market and flow of farm products
		PM	Lecture	TBC
01-Oct	Sat	am/pm		Preparation of action plan
02-Oct	Sun	PM		Travel to Niigata

2. What will we do in the 2016 program ?

<Schedule for the 2nd week>

Date		AM/PM	Activities	
03-Oct	Mon	AM	Lecture	09:30-12:00 Rice Development Policy at Regional Level
		PM	Lecture	13:30-16:30 Mechanism and Roles of JA (Agri. Cooperative) Storage/ warehouse, Mill
			Site Visit	
			Site Visit	17:00-18:00 Road-side station (market), JA Direct market
04-Oct	Tue	AM	Lecture Site Visit	09:30-12:00 Distribution system of free-marketed rice Storage/ Warehouse, Mill
		PM	Lecture Site Visit	14:30-17:00 Consolidation of Farmland and Control of Irrigation Water Irrigation Scheme, Water Control Facility
05-Oct	Wed	AM		Travel back to Tsukuba
		PM	Lecture	13:30-16:00 Policies and the System for Rice distribution & marketing in Japan
06-Oct	Thu	AM	Discussion	09:30-10:30 Discussion and Summary of Site Visits 10:30-12:00 Discussion on Way forward for improving rice processing and marketing infrastructure
		PM	Lecture	13:30-16:30 Preparation of Action Plan
07-Oct	Fri	AM	Presentation	09:00-12:00 Presentation of Country Action Plan
				12:00-12:30 Training Evaluation
				12:40-13:00 Closing Ceremony
08-Oct	Sat	am/pm		Return to Home, Sweet Home

Thank you



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