

**AGENDA 5:
ACCELERATION OF RESOURCE MOBILIZATION OF
NRDS THROUGH M&E, ARSRM AND OTHER ACTIVITIES**



CARD

COALITION for AFRICAN
RICE DEVELOPMENT

CARD PHASE 2: NRDS MONITORING AND EVALUATION (M&E) PROGRESS



CARD

COALITION for AFRICAN
RICE DEVELOPMENT

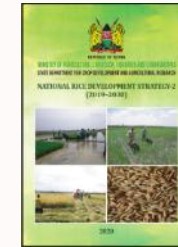
National Rice Development Strategy (NRDS) Processes (5-10 years Timespan)

Elaboration Phase of NRDS



Every 5-10 years
Working Week
(typically, 3 times)

Project Name	Project Description	Project Start Date	Project End Date	Project Status	Project Lead	Project Budget	Project Progress	Project Risks	Project Impact
Project A
Project B
Project C
Project D
Project E



1. Formulation/Revision of NRDS

2. Development of Project Concept Notes (CNs)

3. Validation & Launching of NRDS

Implementation/Monitoring Phase of NRDS

<From 2nd year>

8. Preparation for ARSRM /other Resource Mobilization (RM) activities

Doc; Annual Summary
Update of Indicators, SIEM, CN

9. Annual Rice Sector Review Meeting (ARSRM)/ RM activities

10. Lobbying (same as 1st lobbying)

<1st year>

6. Formulation of M&E Framework

7. Data collection as per indicators

1st Lobbying

<Just after Validation>

4. Lobbying Sensitization to Partners/MinAgri/Ministries

5. Request Sending the request letters to partners for funding & Implementation

1. OVERVIEW OF THE CARD M&E FRAMEWORK AND PROGRESS IN PHASE 2



CARD

COALITION for AFRICAN
RICE DEVELOPMENT

CARD M&E Framework in Phase 1 and 2

During CARD Phase 1:

- CARD had quantitative **overall** indicators: (1) Quantity of paddy produced, (2) Area harvested, (3) Yield, and (4) Self-sufficiency (**monitoring outputs**)
- This M&E framework was not sufficient to analyze why some countries achieved their targets and why others did not (**monitoring process**).



In CARD Phase 2:

- CARD conducted a “problem tree” analysis of rice sector in SSA.
- Most of the problems were found to be associated with rice sector’s level of **Resilience, Industrialization, Competitiveness and Empowerment (RICE)**
- A new M&E framework applying “**RICE Approach**” with additional indicators to monitor was developed.
 - Intended to better monitor the process of rice sector development
- CARD Phase 2 => **Overall+ RICE Approach**
- CARD Phase 2 M&E framework was discussed and approved in the 8th CARD General Meeting (GM8) held in October 2021.



CARD

COALITION for AFRICAN
RICE DEVELOPMENT

R	<p><u>RESILIENCE</u>: handle adaptation to climate change through seed breeding and dissemination as well as irrigation development</p>
I	<p><u>INDUSTRIALIZATION</u>: address the issues of mechanization, access to local and regional markets and support for private sector involvement and investment</p>
C	<p><u>COMPETITIVENESS</u>: Includes dissemination of certified seed and improvement of post-harvest technologies</p>
E	<p><u>EMPOWERMENT</u>: deal with improving household incomes and livelihoods, as well as improving access to finance for smallholder farmers</p>



Overview of CARD Phase 2 M&E Framework

- The framework applies the “**RICE Approach**” (**Resilience, Industrialization, Competitiveness and Empowerment**). There are two indicators for each of R, I, C, and E (2 x 4=8). Involves **4 Overall indicators adopted from CARD Phase 1**, namely: 1) Production quantity, 2) Area Harvested, 3) Yield, and 4) Self-Sufficiency

4 Overall indicators	Monitor outputs (related to production)
8 RICE indicators	Monitor process of rice sector development
1 price indicator	

- Although some CARD member countries have their own NRDS2 M&E framework, all the countries are requested to incorporate 12 common M&E indicators. Set baseline and 2030 targets for all the M&E indicators.

Characteristics of M&E CARD indicators

- 1) **Simpleness:** most of CARD indicators are tailored in such a way that can be obtained/calculated using existing secondary data
- 2) **Low cost and Sustainability:** so that all 32 member countries can collect/track data with their own human and financial resources up to 2030.
- 3) **Flexibility:** countries can add their own indicators relevant to their NRDS
- 4) **Data by ecology:** Attempt to capture the production data by agro-ecology (for which CARD was not successful during Phase 1).

Standard CARD M&E indicators

Category	Sub-category	Code	Indicator
Overall (O)	Production	O1	Quantity of paddy produced (ton)
	Area	O2	Total area harvested (ha)
	Productivity	O3	Yield per unit area (t/ha)
	Self-sufficiency	O4	Self-sufficiency (%)
Resilience (R)	Resilient production system - Irrigation	R1	Area under irrigation (ha)
	Availability of resilient variety	R2	Quantity of resilient variety seeds (ton)
Industrialization (I)	Modernization of processing	I1	Level of industrial milling capacity (%)
	Modernization of production	I2	Level of mechanization in production (unit)
Competitiveness (C)	Market penetration	C1	Share of local rice in the market (%)
	Availability of high-yielding variety	C2	Quantity of high-yielding variety seeds (ton)
Empowerment (E)	Access to finance	E1	Smallholder farmers' accessibility to financial services (%)
	Access to extension	E2	Smallholder farmers' accessibility to technical training and services (%)

Indicators since CARD Phase 1

New indicators added in CARD Phase 2

Additional indicator

Price	Retail price of locally produced and imported rice (USD/Kg)
-------	---

M&E framework method

- **Countries can apply Country-specific monitoring frameworks** on the basis of secondary data available in each country, while maintaining the 'RICE approach', **allowing some flexibility in the selection of indicators.**
Prioritizing Secondary data collection

Category	Code	Indicator
Overall (O)	O1	Quantity of paddy produced
	O2	Harvested area
	O3	Yield per hectare of land
	O4	Self-sufficiency ratio
Resilience (R)	R1	Area under irrigation
	R2	Quantity of resilient variety seeds
Industrialization (I)	I1	Level of industrial milling capacity
	I2	Level of Mechanization in production
Competitiveness (C)	C1	Share of local rice in the market
	C2	Quantity of high-yielding variety seeds
Empowerment (E)	E1	Smallholder farmers' accessibility to financial services
	E2	Smallholder farmers' accessibility to technical training and services
Price	-	Retail price of locally produced and imported rice

RICE Indicators: which has no data, consider some options:

- ✓ **Option 1:** Adopt Standard 13 indicators
- ✓ **Option 2:** Adopt Alternative indicators of the Standard indicators (a list of Alternative indicators was developed)
- ✓ **Option 3:** Adopt secondary data that can measure each aspect of RICE to a certain extent.
- ✓ **Option 4:** Adopt to Indicator without a specific figure, if it is also difficult to apply options 1,2 and 3.

2. M&E PROGRESS OF NRDS IMPLEMENTATION IN CARD PHASE 2



CARD

COALITION for AFRICAN
RICE DEVELOPMENT

PROGRESS OF NRDS IMPLEMENTATION– M&E / ARSRM / RM activities

As of: Feb 2026

G1 Country	M/E Framework agreed	M&E Baseline	1st ARSRM/*RM activity	2nd M&E Update	2nd ARSRM/*RM activity	G2 Country	M/E Framework agreed	M&E baseline	1st ARSRM/*RM activity	2nd M&E Update	2nd ARSRM/*RM activity	G3 Country	M/E Framework agreed	M&E baseline	1st ARSRM/*RM activity	2nd M&E update	2nd ARSRM/*RM activity
Cameroon	Done	Done	Not yet			Benin	Done	Done	Done	Not yet		Angola	Done	On-going	Done	Not yet	
Ghana	Done	Done	Done	Not yet		Burkina Faso	Done	Done	Not yet			Burundi	Done	Not yet			
Guinea	Done	Done	Not yet			Côte d'Ivoire	Done	Done	Done	Not yet		Chad	Not yet				
Kenya	Done	Done	Done	Done	Done	CAR	Not yet					Congo	Not yet				
Madagascar	Done	Done	Done	On-going		DR Congo	Done	Done	Done	Not yet		Gabon	Done	Done	Done	Not yet	
Mali	Done	Done	Not yet			Ethiopia	On going	On-going				Guinea Bissau	Done	Not yet			
Mozambique	Done	Done	Done	Not yet		The Gambia	Done	On-going				Malawi	Done	On-going	Done	Not yet	
Nigeria	Done	Done	Done	Not yet		Liberia	Done	On-going				Niger	Not yet				
Senegal	Done	Done	Not yet			Rwanda	Done	Done	Done	Done	Mar/26	Sudan	Not yet				
Sierra Leone	Done	On-going	Done	Not yet		Togo	Done	Done	Done	Not yet							
Tanzania	Done	Done	Done	Done	Mar/23	Zambia	Done	Done	Done	Not yet							
Uganda	Done	On-going	Jun/26														

*RM: Resource Mobilization activities

Done

On-going

Not-yet

Planned (APR 2026 to Dec 2026)

CONT. PROGRESS OF NRDS IMPLEMENTATION– M&E / ARSRM / RM activities (As of Feb 2026)

1. M&E Framework progress

- M&E Framework agreed: **26 countries**
- Ongoing: **1 country**
- Not yet: **5 countries**

2. M&E Baseline progress

- M&E baseline done: **18 countries**
- M&E baseline ongoing: **7 countries**

3. 1st ARSRM/RM activity

- 1st ARSRM/RM activity done: **16 countries**
- 1st ARSRM planned : **1 country**
- M&E baseline done but 1st ARSRM/RM activity not yet planned: **5 countries**

4. 2nd M&E update

- 2nd M&E update done: **3 countries**
- 2nd M&E update ongoing: **1 country**
- 1st ARSRM/RM activity done but 2nd M&E update not yet planned: **12 countries**

5. 2nd ARSRM/RM activity

- 2nd ARSRM Done: **1 country**
- 2nd ARSRM planned: **2 countries**

IMPORTANCE OF M&E IN PLANNING, DECISION-MAKING, AND AGRICULTURAL POLICY

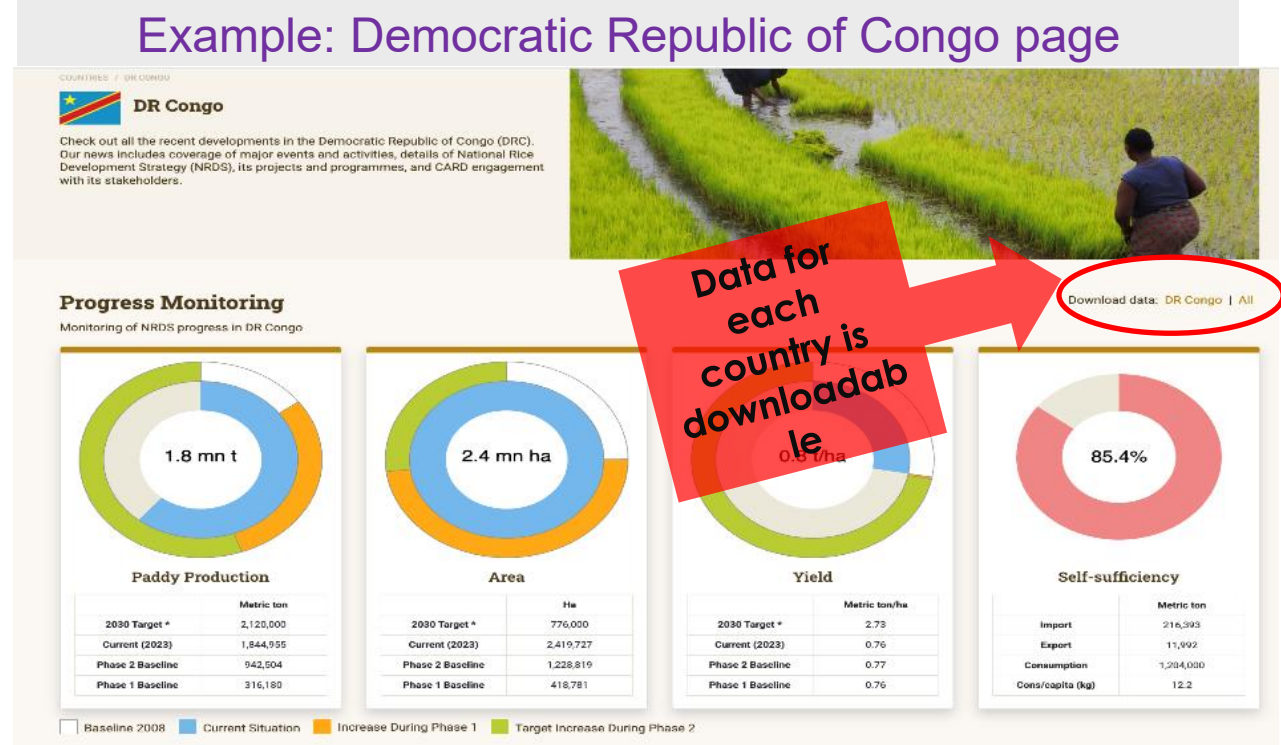
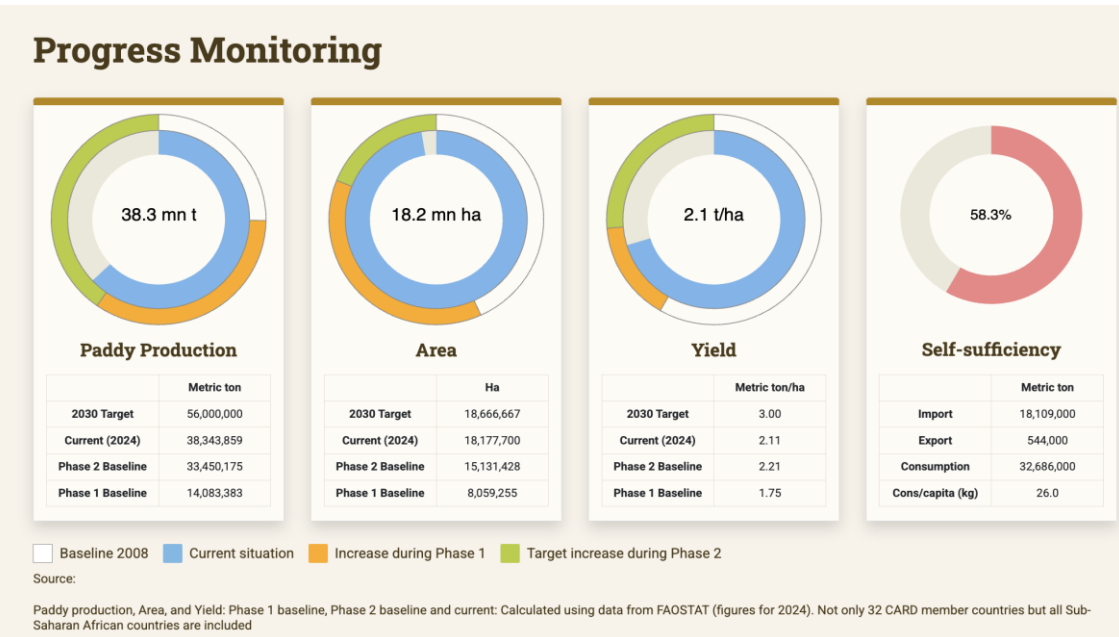
- NRDS M&E data is reflected in the country's **Annual Report of ARSRM** or timing the **Resource Mobilization activities**. The report is **shared with wider stakeholders for evidence-based planning, decision-making, and resource mobilization**
- Provides a comprehensive overview of **NRDS progress, successes, and areas of improvement** to inform the development of actions and projects
- Informs **new areas of development/intervention** that are included during the country's gap analysis exercise, **facilitating the development of new Concept Notes or revising existing** Concept Notes for resource mobilization.
- Countries can utilize the M&E data for any other related countries' rice-related activities for decision-making and agricultural policy

Dissemination of M&E data-CARD Website

1. Home page: Disseminates the latest CARD activities included in the website, progress monitoring for SSA and other activities

2. Countries and regional pages:

- a) Disseminates progress monitoring with latest M&E data for each CARD member country and Regional communities
- b) Available Strategies, Projects and other activities for each country/region



CARD

COALITION for AFRICAN RICE DEVELOPMENT

❖ Use this link to explore the CARD website:
<https://riceforafrica.net/>

3. CARD M&E PLAN AND TIMELINE



CARD

COALITION for AFRICAN
RICE DEVELOPMENT

CARD fiscal year 2025-26 & 2026-27 M&E plan

1. M&E Framework

- Countries with the M&E Framework not yet agreed: **NRDS TF to agree on M&E framework**
- Country with M&E framework agreement ongoing: **Finalize and start M&E baseline**

2. M&E Baseline

- Countries with M&E baseline ongoing: **Finalize and start planning for 1st ARSRM/RM activities**
- Countries with M&E framework agreed and M&E baseline not yet: **NRDS TF to plan and conduct M&E baseline**

3. 1st ARSRM/RM activity

- Countries with 1st ARSRM/RM activities planned in this or next year: **Finalize the ARSRM/RM activities and plan for 2nd M&E update**
- M&E baseline done but 1st ARSRM not yet planned: **Plan for the 1st ARSRM/RM activities**

4. 2nd M&E update

- Countries with 2nd M&E update ongoing: **Finalize M&E update and proceed to 2nd ARSRM/RM activities**
- Countries with 1st ARSRM done but 2nd M&E update not yet planned: **Plan for the 2nd M&E update**

5. 2nd ARSRM/RM activity

- Countries with 2nd ARSRM/RM activities planned: **Finalize and plan for 3rd M&E update**

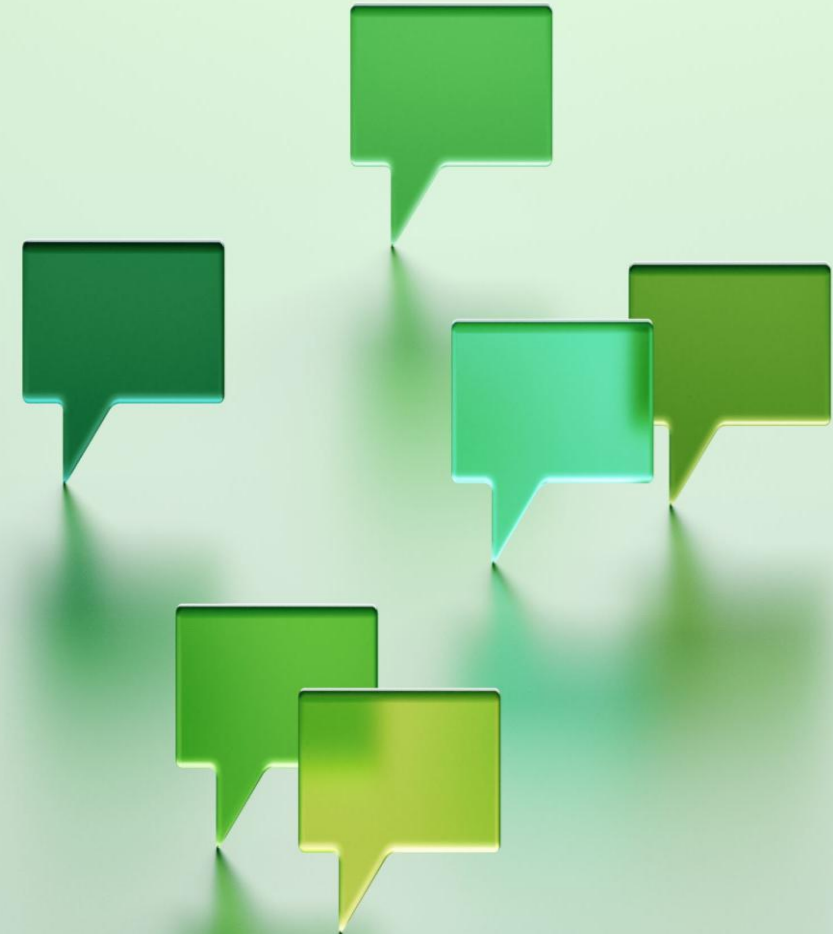
CARD M&E timeline

Activity	2025-2026	2026-2030
1. Support NRDS TF to formulate/revise NRDS for Phase 2	█	
2. Support NRDS TF to Agree on the M&E Framework and conduct the M&E baseline	█	
3. Support NRDS TF to update M&E data annually	█	█
4. Support NRDS TF to organize Annual Rice Reviews Meetings (ARSRM)/Resource Mobilization activities	█	█
5. Support in updating respective country pages in the CARD website	█	█

Conclusion

➤ **CARD member countries (through the NRDS Task Force) are urged to;**

- ❖ Continue with formulation/updating NRDS
- ❖ Agree/finalize their M&E frameworks within the next fiscal year (Countries that have not agreed yet)
- ❖ Continue updating M&E data annually
- ❖ Continue to plan/organize ARSRM / RM activities
- ❖ Utilize the M&E data for planning, decision-making, and agricultural policy to enhance the rice value chain.



Thank you!
Merci!



CARD

COALITION for AFRICAN
RICE DEVELOPMENT

RESOURCE MOBILIZATION OF NRDS ARSRM AND RELATED ACTIVITIES



CARD

COALITION for AFRICAN
RICE DEVELOPMENT

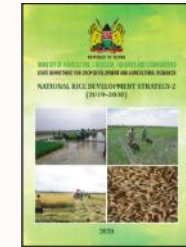
National Rice Development Strategy (NRDS) Processes (5-10 years Timespan)

Elaboration Phase of NRDS



Every 5-10 years
Working Week
(typically, 3 times)

Item	Priority	Responsible	Start Date	End Date	Status
1. Formulation/Revision of NRDS	High	Ministry of Agriculture	2019-2020	2020-2021	Completed
2. Development of Project Concept Notes (CNs)	High	Ministry of Agriculture	2020-2021	2021-2022	In Progress
3. Validation & Launching of NRDS	High	Ministry of Agriculture	2021-2022	2022-2023	Planned



1. Formulation/Revision of NRDS

2. Development of Project Concept Notes (CNs)

3. Validation & Launching of NRDS

Implementation/Monitoring Phase of NRDS

<From 2nd year>

8. Preparation for ARSRM /other
Implementation (RM) activities

Doc; Annual Summary
Update of Indicators, SIEM, CN

9. Annual Rice Sector Review Meeting
(ARSRM)/ RM activities

IMPORTANT!

10. Lobbying
(same as 1st lobbying)

<1st year>

6. Formulation of
M&E Framework

7. Data collection
as per indicators

1st Lobbying

< Just after Validation >

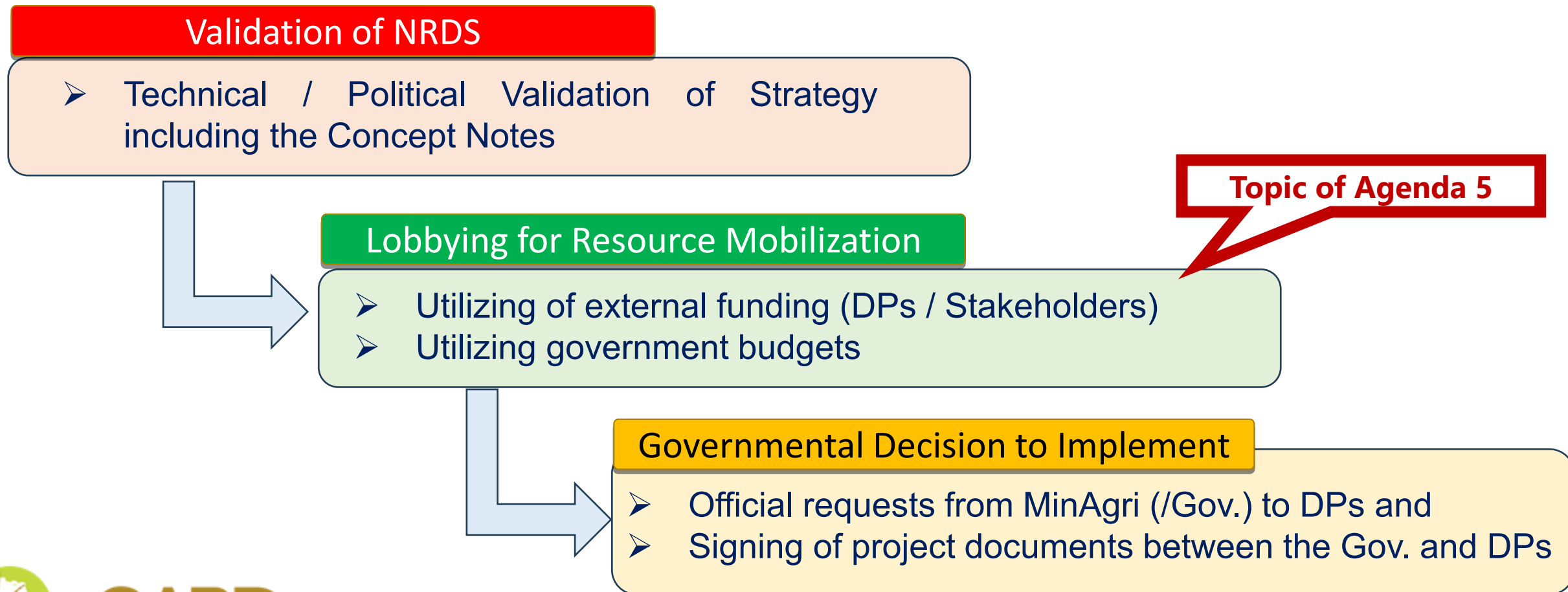
IMPORTANT!

4. Lobbying
Sensitization to
Partners/MinAgri/Ministries

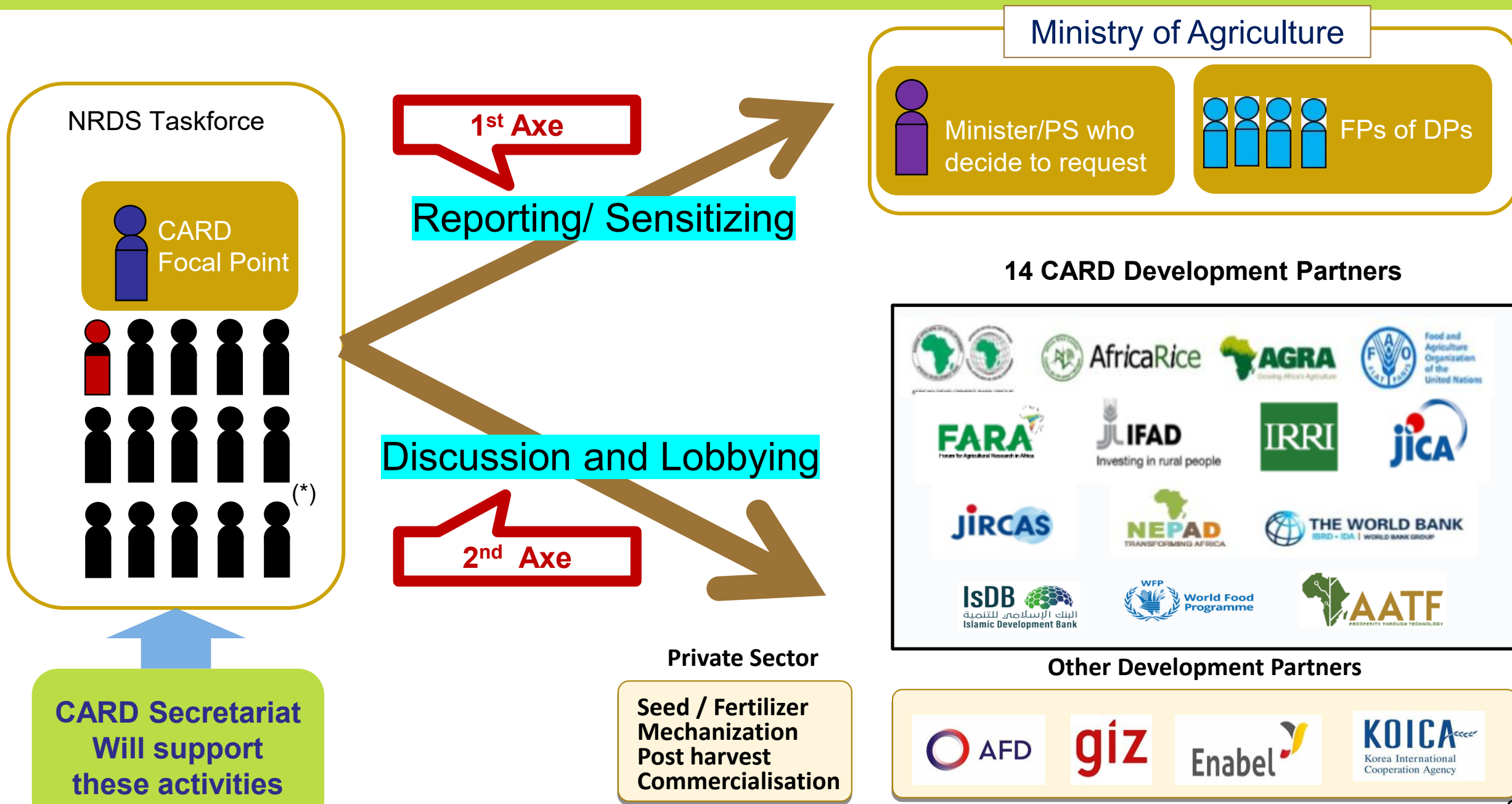
IMPORTANT!

5. Request
Sending the request
letters to partners for
funding & Implementation

Implementation and Acceleration of the NRDS ?



Lobbying / Sensitization to MinAgri / Development Partners / Stakeholders



1st Axe

Focusing on lobbying and sensitization
within the Ministry of Agriculture.

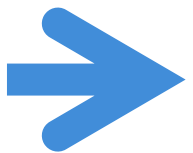


CARD

COALITION for AFRICAN
RICE DEVELOPMENT

1. Meetings with High-level of MinAgri

- In some countries, it is possible that the Minister of Agriculture or the P/S and any other high level may not be sufficiently aware of the NRDS or may not fully understand the contents.
- In such circumstances, the issuance of an Official Letter / Request is unlikely to occur.
- Very few possibility to apply for the national budget.



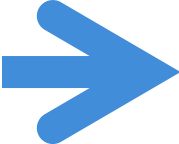
Regular reporting and clear instructions should be provided for elaboration of the New projects. (Simply submitting the document to a higher level is not enough for implementation.)

2. Meetings with the FPs of DPs within the MinAgri

Within the Ministry of Agriculture staff, there should be designated Focal persons (FPs) for each DP such as AfDB, IFAD, FAO and etc... and the FPs must have the information regarding

- (1) Country-specific development policies (ex COSOP for IFAD, CPF for FAO),
- (2) New project formulation,
- (3) The following year's project budget, and
- (4) Mission for elaboration.

Regular communication is important.

- 
- (1) Organizing the FPs meeting for sharing the NRDS and C/Ns
 - (2) Visit DP alongside FP to negotiate the formalizing the project and/or discuss to rice sector as their development policy.

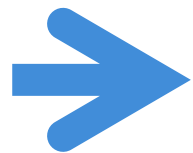
Lobbying / Sensitization to MinAgri/Ministries

*Comparison of Country Strategic Opportunities Program (COSOP) of IFAD across several countries.

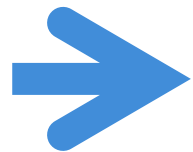
Country	Period	Targeted sectors (Crops/subsector)	Rice mentioned?
BDI	2022–2027	Rice, milk, corn, beans, bananas, fruit trees, fishing, livestock.	Yes – priority sector.
CMR	2015–2019	Roots & tubers, food crops, cocoa, coffee, livestock, aquaculture.	Rice was mentioned as a possible crop, but it is not highlighted.
DRC	2012–2016	Agricultural value chains, livestock farming, fishing/aquaculture.	Not explicitly in the excerpts.
COG	2019–2024	Cassava, fruits, cocoa, fishing, aquaculture, agricultural sectors.	Not mentioned (rice does not appear anywhere in the document).
GNQ	Strategic Note (IFAD12)	Plantain bananas, rice, cassava, aquaculture.	Yes – explicitly among the priority products
MDG	2022–2026	Rice, maize, cassava, coffee, vegetables, legumes, ruminants, honey.	Yes – central to COSOP.
TCD	2020–2025	Agropastoral systems, livestock farming	Not specifically: rice could be involved but is not highlighted.
CAF	2020–2024	Food crops (cereals, legumes, vegetables), livestock farming, rural infrastructure, resilience	Not mentioned (rice does not appear anywhere in the document).

*Comparison of Country Strategic Opportunities Program (COSOP) of IFAD across several countries.

- **If “Rice sector” is mentioned** in DP’s country-specific development policies, they have a reason to promote Rice in their projects.
- **If “Rice sector” is not mentioned**, DPs might not be motivated to finance rice. However, it would be possible to include Rice in projects such as ‘Food Productions’, ‘Value chains’, ‘Resilience’, etc.



Discussions with each DP are necessary in order to include the 'rice sector' in country-specific development policies such as COSOP.



So, who is discussing each strategy with DP...?

Identification and regularly communication with FP of DPs is necessary.

2nd Axe

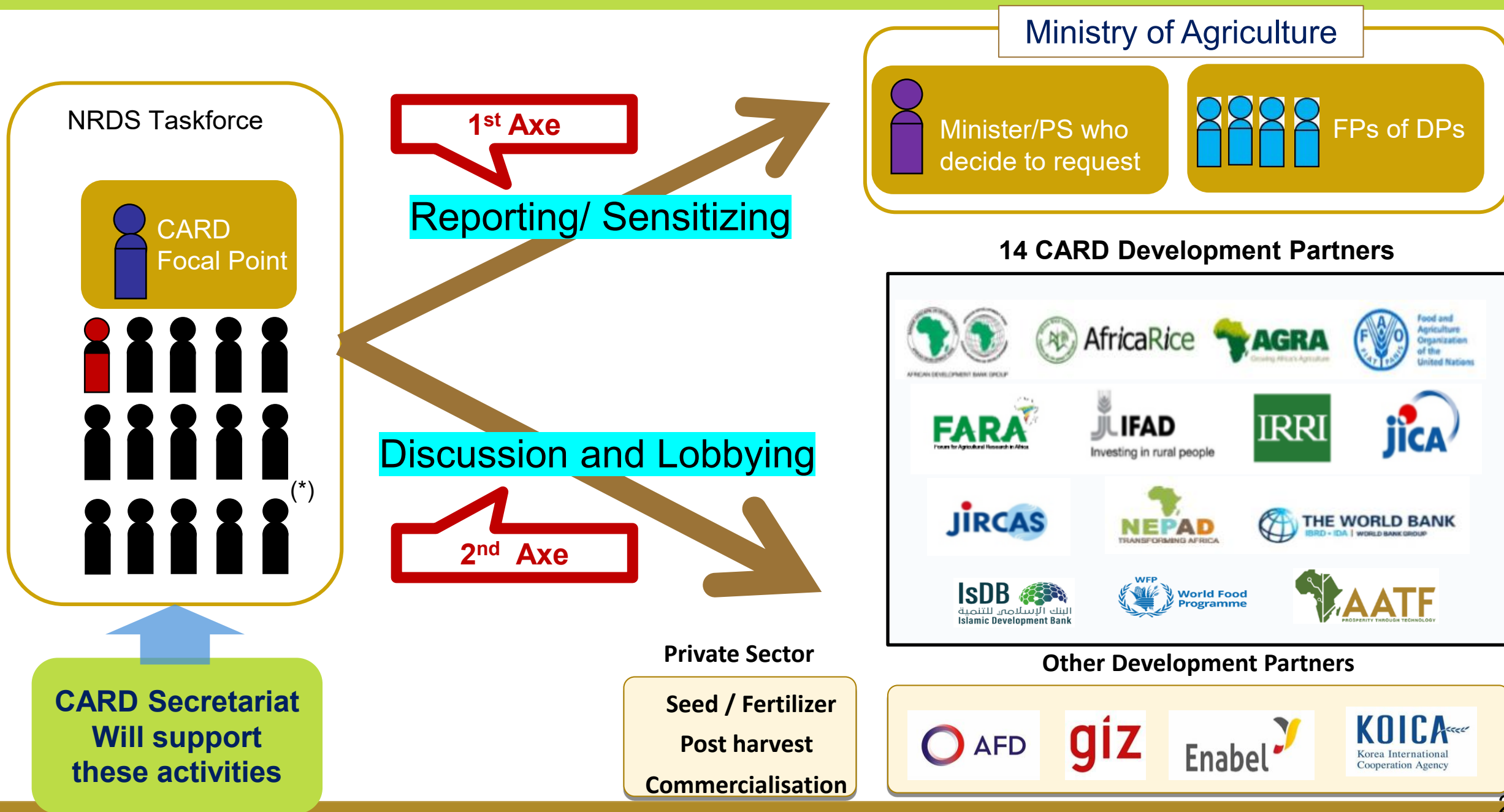
Focusing on lobbying and sensitization to
Development Partners / Stakeholders



CARD

COALITION for AFRICAN
RICE DEVELOPMENT

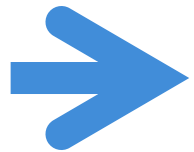
Lobbying / Sensitization to MinAgri / Development Partners / Stakeholders



CARD Sec. has been promoting and supporting the Resource Mobilization activities for Implementation of NRDS in member countries.

The following are types of resource mobilization activities:

- 1) Annual Rice Sector Review Meeting (ARSRM)
 - 2) Stakeholders Meeting / Round Table (Focus to discussion with DPs)
 - 3) Individual Stakeholders Visit
 - 4) Sensitization in Donor Platform
- Others..



It is essential to have regularly discussion with DPs regarding lobbying and sensitizing the new project development in rice sector.

The scale of activities should be determined on a country-by-country basis.

Hereafter, examples of ARSRMs and the Resource Mobilization activities from various countries will be presented.

Summarize of ARSRM & Resource Mobilization activities

ARSRM / Resource Mobilization activities supported by CARD sec. since GM 9 (Jul.2023)






❖ ARSRM held in **11 countries & EAC** since GM9.
(Mozambique, Ivory Coast, Togo, Madagascar, Kenya, Rwanda, DRC, EAC, Tanzania, Benin, Sierra Leone and Nigeria)

❖ Any other activities related to Resource Mobilization held in **8 countries since GM9**
(Angola, Ivory Coast, DRC, Ghana, Gabon, Tanzania, Malawi, Zambia)



These Meetings promoted recognition of rice sub-sector and resource mobilization at a country level and led to the elaboration of new projects in some countries.

< Countries where ARSRM has been held since GM9 >



Sharing the Experience of ARSRM (1)

	Date/Duration/ Venue, Finance	Number of participants & DPs	Good Point	Lesson learned
 MOZ	Apr./24(2 days) @local city (2-3 hours from Maputo) CARD/JICA//IRRI/ GoM	90 pers. AfDB, AGRA, FAO, IRRI, JICA & Brazil	<ul style="list-style-type: none"> • Multiples Partners participated thanks to initiated contacts par TF/Regional Advisor • This meeting led to subsequent discussions on project formation. 	<ul style="list-style-type: none"> • Postponed 3 times due to the preparation of MOZ side and schedule of delegation of Brazil.
 CIV	May/24(2 days) @Abidjan CARD/JICA	40 pers. FAO, AfDB, GIZ, WB, & Private sector	<ul style="list-style-type: none"> • DPs / Private Sector participated. • M/E update was well prepared • Anticipation to Round Table by WB after 2 months of ARSRM • Meeting held with NRDS Validation 	
 TGO	Jun/24(1.5 day) @Lome CARD/JICA	60 pers. FAO, WFP, JICA & GIZ All of 6 Regional Directors of MinAgri & 6 relevant Ministries	<ul style="list-style-type: none"> • 1st National conference of Rice Sector in TGO. • The participation of numerous government officials. • Even some M/E indicators were not well updated, TF could justified the more intervention. 	<ul style="list-style-type: none"> • Few participations from DPs due to weak follow, although FP and CARD Sec visited AfDB, WB, FAO 3 months before. • Few discussion regarding the Resource Mobilization • Absence of High-level of Ministry



Sharing the Experience of ARSRM (2)

	Date/Duration/ Venue, Finance	Number of participants & DPs	Good Point	Lesson learned
 DRC	Feb./25 (2 days) @Kinshasa CARD/JICA	80 pers. AfDB, ENABEL, USAID, FAO Rikolto & JICA	<ul style="list-style-type: none"> • Presentation of the project related in rice by DPs • Participation of 2 Ministers • The meeting ended on a positive note, with strong stakeholder engagement / valuable contributions. • The meeting fostered strong stakeholder ownership, encouraged constructive dialogue, 	<ul style="list-style-type: none"> • Unclear responsibilities and lack of actionable steps to turn recommendations into funded projects. • Weak coordination and planning: No structured framework to guide follow-up actions and stakeholder engagement.
 MDG	Aug. 25 @ Antananarivo CARD/JICA/ JICA project (PAPRIZ)	70 pers. AfDB, JICA, EU, and AFD, private sector, research institute	<ul style="list-style-type: none"> • Closing on a positive note, with strong stakeholder engagement and valuable contributions encouraged constructive dialogue, strengthened coordination • Key opportunities for RM were identified, implementation with potential technical and financial support. 	<ul style="list-style-type: none"> • Ensure the participation of the DPs, optimize close communication with them. Integrate the contribution of the private sector, and the agricultural chamber. • Necessity to support the TF carry out a full analysis and show the differences between the different tools.


Sharing the Experience of ARSRM (3)

	Date/Duration/ Venue, Finance	Number of participants & DPs	Good Point	Lesson learned
 TZA	Apr. 25 @ Dodoma	100 pers. AfDB, JICA, EU, and IRRI, private sector, research institute	<ul style="list-style-type: none"> • EU expressed its commitment to support NRDS implementation through promotion of rice trade with EAC and EU markets • AfDB assured supporting rice through Agriculture Sector Support Program II • Wider appreciation on M&E by the stakeholders • New areas of intervention have been identified by the stakeholders • MinAgri reaffirmed its commitment to rice sector funding and requested revision of NRDS and M&E targets 	<ul style="list-style-type: none"> • Stronger coordination at national and sub-national levels, more inclusive stakeholder engagement, increased investment in research, market development, and climate-resilient practices.
	CARD/JICA			
 NGA	Sept 9&10 @ Abuja	40 participants GIZ, AGRA, AfricaRice Sasakawa, JICA, IFAD, BOA, Farmers organisation	<ul style="list-style-type: none"> • Wide appreciation of M&E • GIZ expressed interest in working with MinAgri • ARSRM held with the Donor Round Table/Business meeting to mobilise resources (held online the other day) • Showed high government commitment: presented by presence of the Minister of Budget and National Planning 	<ul style="list-style-type: none"> • There is a need for more collaboration among donors so that there will be no duplication of efforts
	CARD/JICA/FG N			

Sharing the Experience of Round Table/ Donor meeting

	Date/Duration/ Venue, Finance	Number of participants & DPs	Good Point	Lesson learned
 CIV	Jul. 24 @ Abidjan	AfDB, WB, IFAD. IsDB, JICA private sector, research institute	<ul style="list-style-type: none"> • Prime Minister was chair. • Sponsored by WB • <u>It was first Round table for NRDS funding and Declared the Pledge of 798 Billions FCFA (13 Million USD) to Rice Sector.</u> 	
	World Bank			
 GAB	Nov. 24 @Libreville	15 pers. AfDB, Brazil, JICA	<ul style="list-style-type: none"> • PS of MinAgri was chair. • First donor meeting focus to Rice sector in the country. 	<ul style="list-style-type: none"> • The participation of DPs was limited
	CARD/JICA			

Sharing the Experience of Individual Stakeholders Visit

	Date/Duration/ Venue, Finance	Visiting organisation	Good Point	Lesson learned
 AGO	Nov. 25 @ Luanda (3 days)	IFAD, AfDB, WB, WFP, FAO, JICA, AFD, TAAT(online)	<ul style="list-style-type: none"> • <u>These visits were officially organized by MinAgri (not by name of FP/TF) with strong initiative of FP.</u> • Some members of TF and FP has visited each DPs and explained the NRDS and C/N for RM. • The last day, TF reported to PS and PS indicated that NRDS was going to be presented at the Government Economic Forum for approval, • <u>The Ministry of Planning/Finance will write the request a letter to the donor community for the full funding of NRDS.</u> 	<ul style="list-style-type: none"> • The engagement of the PS proved to be instrumental to connect different institutions around the same objective within the Ministry

Category of the Resource Mobilization activities

	Sponsorship	Preps	Participants	Suggested Size & duration	Main Agendas	Expected Outcome(s)
1	ARSRM : (MOZ, CIV, TGO, MDG, KEN, RWA, DRC, TZA, BEN, NGA & EAC)					
	✘The name of the meeting varies from country to country.					
	Gov+ (CARD+DPs)	1. Annual rice sector summary, 2. M&E indicators' data, updated 3. SIEM, updated 4. CNs, and 5. other rice-related contexts	Wider stakeholders	50-100 (1-2 days)	Review and discuss progress and promotion of NRDS implementation (rice sector in general)	Sensitization, Emerging challenges & opportunities
2	Donor (Stakeholder) Meeting / Round Table : (CIV,GAB)					
	Gov + (CARD+DPs)	Same as ARSRM or NRDS, CNs only	Gov, DPs, Private sector	20-30 (0.5-1 day)	Exchange of details of NRDS, CNs, Fund mobilization (pledging) by sharing gaps, targets and trends	Sensitization, Partial commitments Pledging by DPs, Investors
3	Individual Official Visits : AGO, MWI, ZMB					
	Gov+ DPs	NRDS, CNs only	TF/ DPs		PPT on NRDS, CNs	Sensitization
4	Lobbying in the existing Agriculture Sector Working Group : TZA, COD					
	Gov/Chairing DP Office	NRDS, CNs only	Gov, DPs	n/a	PPT on NRDS, CNs	Sensitization and Sharing

Impact of ARSRM / Resource Mobilization Activities

1. Meetings resulted in further discussions on project formulation and the relationship between MinAgri and DPs/stakeholders for rice sector development.
(Ex, MOZ-AfDB/AGRA, COD-FAO, etc..)
2. Enhancing the position of rice sector not only in MinAgri but also country level by participating of the Minister, Director of each region. For many countries, it was the 1st nationwide Meeting in the rice sector.
(Ex. TGO, COD...)
3. Coordinating cooperation on the rice sector among Stakeholder through the presentation of ongoing projects (Ex. MDG)

Challenges / Lesson learned

❖ Post-Meeting follow-up with stakeholders

Weak systematic framework to guide follow-up actions and engagement with stakeholders

❖ Optimization of the Meeting format

The RM activities vary from a country to another and should be considered according to the operational framework and timing.

ARSRM might not be fit for every country, it can require considerable coordination & expense

❖ Necessary to understand the medium-term plans of each DP

Understanding the development policy for DP, as well as the project initiation cycle and mechanisms for discussing the new projects

Finally,,,

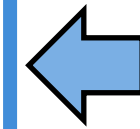
❖ Each DP said “send us the official request letter”

Ultimately, formulating the project requires the MinAgri (Gov.) to issue an official request to each DP. Securing approval from high level within the MinAgri is essential.

Category of the Resource Mobilization activities

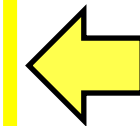
After experiences of each countries, we can summarize the RM activities as follows;

1. ARSRM
2. Donor (Stakeholder) Meeting /Round Table
3. Individual official visits



CARD Mainly promotes

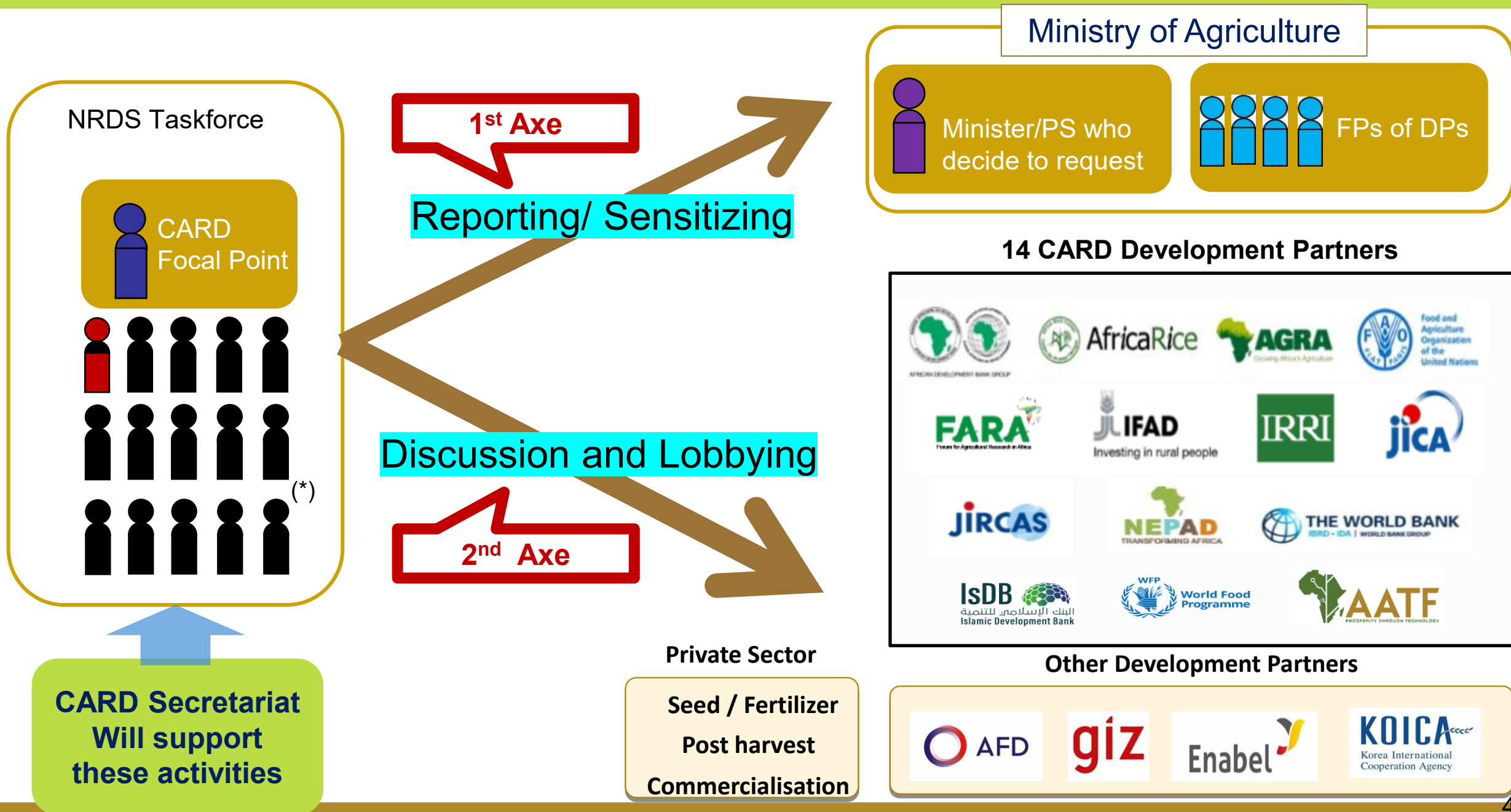
4. Lobbying in the existing Agriculture Sector Working Group
5. Any other existing Meeting related with Rice sector



Utilise existing mechanisms

CARD Sec. Supports the above activities

Lobbying / Sensitization to Development Partners/Stakeholders



The CARD Secretariat

We shall prioritize support for countries that **actively and spontaneously explore the potential for resource mobilization** towards the NRDS while utilizing the C/N.

We shall **respect the ownership of membership countries** and aim to respond to their requests wherever possible.

Thank you for your attention!